



MINUTES
of the
JULY 2021
ROTARY INTERNATIONAL
BOARD OF DIRECTORS MEETINGS

GENERAL OFFICERS
2021-22

PRESIDENT

Shekhar Mehta
Kolkata, West Bengal, India
(Rotary Club of Calcutta-Mahanagar)

VICE PRESIDENT

Valarie K. Wafer
Thornbury, ON, Canada
(Rotary Club of Collingwood-South Georgian Bay)

PRESIDENT-ELECT

Jennifer E. Jones
LaSalle, ON, Canada
(Rotary Club of Windsor-Roseland)

TREASURER

Virpi Honkala
Raahe, Finland
(Rotary Club of Raahe)

EXECUTIVE COMMITTEE CHAIR

Peter R. Kyle
West River, MD, USA
(Rotary Club of Capitol Hill [Washington, DC])

GENERAL SECRETARY

John Hewko
Evanston, IL, USA
(Rotary Club of Kyiv, Ukraine)

OTHER DIRECTORS

Jessie Harman
Ballarat, Victoria, Australia
(Rotary Club of Wendouree Breakfast)

Susan C. Howe
Friendswood, TX, USA
(Rotary Club of Space Center [Houston])

Won-Pyo Kim
Gyeongju-si Gyeongsangbuk-do, Korea
(Rotary Club of Gyeongju South)

Urs Klemm
Aarau, Switzerland
(Rotary Club of Aarau)

Mahesh Kotbagi
Pune, India
(Rotary Club of Pune Sports City)

Aikaterini Kotsali-Papadimitriou
Pendeli, Greece
(Rotary Club of Pendeli)

Roger Lhors
Pont-Audemer, France
(Rotary Club of Pont-Audemer, France)

Chi-Tien Liu
Taoyuan, Taiwan
(Rotary Club of Yangmei)

Vicki Puliz
Reno, NV, USA
(Rotary Club of Sparks)

Nicki Scott
Cheltenham Gloucestershire, England
(Rotary Club of North Cotswolds)

Julio César A. Silva-Santisteban
San Isidro, Peru
(Rotary Club of El Rímac)

Katsuhiko Tatsuno
Minato-ku, Japan
(Rotary Club of Tokyo-West)

Elizabeth Usovicz
Westwood, KS, USA
(Rotary Club of Kansas City-Plaza)

Ananthanarayanan S. Venkatesh
Chennai, India
(Rotary Club of Chennai Mambalam)

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MINUTES

of the

JULY 2021 MEETING

Rotary International Board of Directors

The Rotary International Board of Directors met virtually on 18–19 June 2021*.

Present were: President Shekhar Mehta, President-elect Jennifer Jones, Vice President Valarie Wafer, Treasurer Virpi Honkala, Executive Committee Chair Peter Kyle, other directors, Mario César de Camargo, Jessie Harman, Susan Howe, Won-Pyo Kim, Urs Klemm, Mahesh Kotbagi, Aikaterini Kotsali-Papadimitriou, Roger Lhors, Shi-Tien Liu, Vicki Puliz, Nicki Scott, Julio César A. Silva-Santisteban, Katsuhiko Tatsuno, Elizabeth Usovich, Ananthanarayanan S. Venkatesh, and General Secretary John Hewko. Trustee Dean Rohrs attended as Trustee liaison to the Board.

Andrew McDonald served as secretary of the meeting with assistance from Matt Hohmann. Other staff present were David Alexander, Jim Barnes, Julie Burke, Paul Haisman, Brian King, Steve Routburg, Eric Schmelling, Tom Thorfinnson, and Nora Zei. Nobuko Andrews, Alain Drouot, Marc Prevot, and Eiko Terao served as staff interpreters.

Under the guidance of the president, the general secretary had prepared an advance memorandum for this meeting containing items for consideration with background information and analyses. Those items, along with others initiated during this meeting, constituted the agenda of the meeting as reflected in the remainder of these minutes.

* These minutes are called the “July” minutes because they are taken in the current Rotary year by the following year’s Board, and do not take effect until 1 July.

1. Appointment of the Vice President

Statement: RI Bylaws section 6.030. provides for the president to select a vice president from among those directors serving their second year in office.

DECISION: The Board notes with approval President Mehta’s selection of Valarie Wafer as the 2021–22 Rotary International vice president.

2. Appointment of the Treasurer

Statement: RI Bylaws section 6.030. provides for the president to select a treasurer from among those directors serving their second year in office.

DECISION: The Board notes with approval President Mehta’s selection of Virpi Honkala as the 2021–22 Rotary International treasurer.

3. 2022–23 Rotary Institute Site and Date Approval

Statement: As authorized by Rotary Code of Policies section 60.050., the president-elect approved the sites and dates for the 2022–23 Rotary Institutes.

DECISION: The Board ratifies the president-elect’s selection of 2022–23 Rotary Institute sites and dates as shown in Appendix A.

4. 2022–23 Nominating Committee for RI President

Statement: RI Bylaws section 10.050.2., authorizes the Board to determine the time (not later than 15 August) and place for the Nominating Committee for RI President to meet. The 2022–23 committee shall comprise 17 members from the even-numbered zones.

DECISION: The Board agrees that the 2022–23 Nominating Committee for RI President shall meet in Evanston, Illinois, USA, on Monday, 8 August 2022, and comprise members from the 17 even-numbered zones.

5. 2022–23 Annual Goals

Statement: The Rotary Code of Policies provides that the annual Rotary goals be approved by the Board in the year preceding the year that the goals are to be in place. President-elect Jones and Trustee Chair-elect Riseley presented a set of joint goals that align with the RI Strategic Plan and the Trustees’ priorities.

DECISION: The Board adopts the 2022–23 joint annual goals for Rotary International and The Rotary Foundation, as shown in Appendix B.

6. 2022–23 Board Meeting Dates

Statement: At its first meeting of the year, the Board reviews the president-elect’s suggested schedule for the following year’s Board meetings.

DECISION: The Board

1. agrees that, in addition to other virtual meetings to be held as necessary and at the discretion of the president, it shall meet during 2022–23 as follows:
 - 10 June 2022, Houston, TX, USA (directors, and spouses)
 - 11 June 2022 (Board retreat), Houston, TX, USA (directors, and spouses)
 - 18–19 August 2022 (virtual meeting)
 - 14 October 2022, joint meeting with TRF Trustees, Evanston, IL, USA (directors only)
 - 17–19 October 2022, Evanston, IL, USA (directors only)
 - 13–14 January 2023, Orlando, FL USA (directors, directors-elect, and spouses)
 - 10–12 April 2023 (virtual meeting)
 - 25 May 2023, Melbourne, Australia (directors, directors-elect, and spouses)
2. authorizes the 2022–23 president to adjust the above dates and sites if circumstances require.

7. Annual Review of Delegation of Authority to the President and General Secretary

Statement: At its first meeting each year, the Board reviews its delegation of authority to the president and the general secretary.

DECISION: The Board authorizes the president and general secretary to act on its behalf on all matters listed in Rotary Code of Policies sections 27.040. and 32.020. through 32.090.

8. Policies Relating to the RI Board

Statement: Rotary Code of Policies section 28.005. requires the Board at its first meeting each year to review the policies governing its work.

DECISION: The Board affirms the policies governing its work as shown in Rotary Code of Policies section 28.005., and agrees that these policies should continue to be reviewed annually at the Board’s first meeting each Rotary year.

9. Establishment of Districts within Zones for 2021–22

Statement: The Board annually reviews and approves the composition of the zones. Pursuant to RI Bylaws section 13.010.5., any new zone alignment can be made by the Board.

DECISION: The Board approves the 2021–22 zones composition as shown in Appendix C.

10. Selection of Zones to Nominate Directors in 2022–23

Statement: RI Bylaws section 13.010.2. requires that each zone shall nominate a director from the membership of the clubs in that zone every fourth year according to a schedule established by the Board.

DECISION: The Board agrees that Zones 2, 9, 13B, 17A, 21A, 25A, 28, and 33 shall select committees in 2021–22 to nominate RI directors to serve on the Board beginning 1 July 2024.

11. COVID-19: Assistant Regional Coordinators

Statement: In May 2021, the Board updated its policy regarding RI-funded travel during the COVID-19 pandemic to permit certain “essential” travel. Director Lhors suggested the Board amend its policy further to permit funded travel by assistant coordinators.

DECISION: The Board

1. agrees that assistant regional Rotary Foundation coordinators, assistant Rotary coordinators, and assistant Rotary public image coordinators may be funded to travel per the COVID-19 Travel Policy;
2. requests regional Rotary Foundation coordinators, Rotary coordinators, and Rotary public image coordinators to consult with their assistants to determine what travel is deemed essential for their teams;
3. requests the general secretary to update the COVID-19 Travel Policy accordingly.

12. Confirmation of 2021–22 Rotary Budget

Statement: RI Bylaws section 18.050.1. provides that the Board shall annually adopt a budget for the succeeding fiscal year. The Board customarily reviews this budget at its first meeting in the new Rotary year.

DECISION: The Board

1. confirms the fiscal year 2021–22 RI budget, reflecting

Revenues: US\$116,063,000

RI Reserve use: \$3,047,000

Convention reserve use: \$1,600,000

Expenses: \$120,104,000

Excess of revenues, reserve
use, and convention reserve
over expenditure:

\$606,000

Andrew McDonald

Secretary of the Meeting

ATTEST:

2. confirms the 2021–22 RI capital expenditures budget of \$10,826,000.

John Hewko

General Secretary, RI

* * * * *

Board Discussion Topics

Statement: Following the business session of this meeting, the Board entered into a discussion on the following topics that President Mehta plans for the Board to focus on in 2021–22:

- Membership
- Regionalization
- My Rotary
- Valuing Our Organization
- Enhancing the Stature of Rotary
- Rotary Marks Use

As a result of these discussion, the Board agreed to establish the following working groups to more thoroughly study the following:

- Growing Membership
- Regionalization
- Valuing Our Organization
- Improve Rotary's Stature
- Rotary Marks
- Empowering Girls

Adjournment

The foregoing is a true record of the proceedings at the July 2021 Rotary International Board of directors meeting.

Shekhar Mehta
President

APPENDIX A

2022–23 ROTARY INSTITUTE SITES AND DATES (Decision 3)

ZONE(s)	CONVENER(s)	LOCATION	INSTITUTE DATES
23A, 24	Julio Silva-Santisteban (23B) Mario Cesar de Camargo (24)	Sao Paulo, Brazil	7 - 10 September 2022
22	Patrick Chisanga (22)	Addis Ababa, Ethiopia	9 - 10 September 2022
25B, 29	Pat Merryweather - Arges (29)	Minneapolis, MN, USA	15 - 18 September 2022
17, 18, 19, 20A	Lena Mjerskaug (18) Nicki Scott (20)	Reykjavik, Iceland	16 - 18 September 2022
28, 32	Drew Kessler (32)	Toronto, Canada	21 - 24 September 2022
11, 12	Won-Pyo Kim (11)	Cheongju City, South Korea	26-28 September 2022
33, 34	Jeremy Hurst (34)	Baltimore, MD, USA	30 September - 2 October 2022
30, 31	Elizabeth Usovicz (31)	TBD Info Not Yet Provided	6 - 9 October 2022
8	Jessie Harman (8)	Canberra, Australia	28 - 30 October 2022
13, 14, 15, 16, 20BC	Urs Klemm (16B) Ezio Lanteri (14)	Basel, Switzerland	1 - 6 November 2022
23B	Julio Silva-Santisteban (23B)	Lima, Peru	3 - 5 November 2022
26, 27	Vicki Puliz (27)	Salt Lake City, UT, USA	10 - 13 November 2022
21	Katerina Kotsali-Papadimitriou (21B) Patrick Chisanga (22)	Limassol, Cyprus	10 - 13 November 2022
25A	Suzi Howe (25B) Pat Merryweather-Arges (29)	Dominican Republic	15 - 20 November 2022
1A, 2, 3	Yoshio Sato (3)	Kobe, Japan	21 - 22 November 2022
1B, 9, 10	Muhammad Faiz Kidwai (Zone 1B)	Dubai, UAE	2-4 December 2022
4, 5, 6, 7,	Mahesh Kotbagi (5, Primary Convener) Venky Venkatesh (7, Co-Convener)	Visakhapatnam, India or Kathmandu, Nepal	9-11 December 2022

APPENDIX B

2022–23 ANNUAL GOALS (Decision 5)

Together, we see a world where people unite and take action and create lasting change – across the world, in our communities, and in ourselves.

GOALS FOR PRIORITY 1 – INCREASE OUR IMPACT

1. Eradicate polio and highlight Rotary’s role.
2. Increase contributions to the Annual Fund and PolioPlus while building the Endowment Fund to \$2.025 billion by 2025.
3. Develop new partnerships and showcase effective club, district, and international programs and projects particularly in Rotary’s seven Areas of Focus.

GOALS FOR PRIORITY 2 – EXPAND OUR REACH

4. Elevate Rotary’s global profile as people of influence, people of purpose, and people of action.
5. Start and nurture new, innovative clubs and participant engagement channels.

GOALS FOR PRIORITY 3 – ENHANCE PARTICIPANT ENGAGEMENT

6. Enhance member engagement tools that support Rotary’s core values through personal growth, leadership development, service, and networking opportunities.
7. Increase collaboration between all participants particularly Rotary, Rotaract, and Interact clubs.

GOALS FOR PRIORITY 4 – INCREASE OUR ABILITY TO ADAPT

8. Support and encourage the use of virtual connectivity to optimize in-person meetings, training, fundraising, and service projects.
9. Further a commitment to Diversity, Equity and Inclusion at every level of leadership within the family of Rotary.
10. Review our service delivery and volunteer leadership structure to improve effectiveness, responsibility, and accountability.

APPENDIX C

2021-22 ZONES COMPOSITION (Decision 9)

ZONE 1 Section A: Japan (northern): 2500, 2510, 2520, 2530, 2540, 2550, 2560, 2800, 2830 Section B: Bangladesh, Indonesia, Pakistan: 3271, 3272, 3281, 3282, 3410, 3420

ZONE 2 Guam, Japan (central), Micronesia, Northern Marianas, Palau: 2570, 2580, 2590, 2600, 2610, 2620, 2750, 2760, 2770, 2780, 2790, 2820, 2840

ZONE 3 Japan (southern): 2630, 2640, 2650, 2660, 2670, 2680, 2690, 2700, 2710, 2720, 2730, 2740

ZONE 4 India (western and northern): 3011, 3012, 3040, 3053, 3054, 3060, 3070, 3080, 3090, 3141, 3142

ZONE 5 India (southern), Maldives, Sri Lanka: 2981, 2982, 3000, 3201, ~~3202~~, 3203, 3204, 3211, 3212, 3220, 3231, 3232

ZONE 6 Bhutan, India (eastern), Nepal: 3030, 3100, 3110, 3120, 3240, 3250, 3261, 3262, 3291, 3292

ZONE 7 India (central and southern): 3020, 3131, 3132, 3150, 3160, 3170, 3181, 3182, 3190

ZONE 8 Australia, New Zealand and Pacific Islands: 9455, 9465, 9510, 9560, ~~9550~~, ~~9570~~, ~~9600~~, ~~9630~~, 9620, 9640, 9650, 9670, 9675, 9685, 9705, 9780, 9790, 9800, 9810, 9820, 9830, 9910, 9920, 9930, 9940, 9970, 9980

ZONE 9 China, Hong Kong, Macau, Mongolia, Taiwan: *52, 3450, 3461, 3462, 3470, 3481, 3482, 3490, 3501, 3502, 3510, 3521, 3522, 3523

ZONE 10 Section A: Philippines: 3770, 3780, 3790, 3800, 3810, 3820, 3830, 3850, 3860, 3870 Section B: Cambodia, Laos, Myanmar, Thailand, Vietnam: 3330, 3340, 3350, 3360 Section C: Brunei, Malaysia, Singapore: 3300, 3310

ZONE 11 Republic of Korea (northern): 3600, 3620, 3630, 3640, 3650, 3690, 3730, 3740, 3750

ZONE 12 Republic of Korea (southern): 3590, 3610, 3661, 3662, 3670, 3680, 3700, 3710, 3721, 3722

ZONE 13 Section A: Andorra, France, Monaco: 1510, 1520, 1640, 1650, 1660, 1670, 1680, 1690, 1700, 1710,

1720, 1730, 1740, 1750, 1760, 1770, 1780, 1790 Section B: Belgium, Luxembourg: 2130, 2140, 2150, 2160

ZONE 14 Italy, Malta, San Marino: 2031, 2032, 2041, 2042, 2050, 2060, 2071, 2072, 2080, 2090, ~~2100~~, 2101, 2102, 2110, 2120

ZONE 15 Germany (northern and central): 1800, 1810, 1820, 1850, 1860, 1870, 1890, 1900, 1940

ZONE 16 Section A: Germany (southern): 1830, 1841, 1842, 1880, 1930, 1950, ~~2490~~ Section B: Switzerland, Liechtenstein: 1980, 1990, 2000

ZONE 17 Section A: Latvia, Sweden (northern): 2320, 2330, 2340, 2350, 2370, 2380, 2400, 2410 Section B: Aland Islands, Estonia, Finland, Russian Federation: 1385, 1390, 1410, 1420, 1430, 2223

ZONE 18 Denmark, Faroe Islands, Greenland, Iceland, Lithuania, Norway, Poland, Sweden (southern): 1360, 1440, 1450, 1461, 1462, 1470, 1480, 2231, 2250, 2260, 2275, 2290, 2305, 2310, 2360, 2390

ZONE 19 England (northern), Ireland, Isle of Man, Northern Ireland, Scotland, Wales: 1010, 1020, 1030, 1040, 1060, 1070, 1080, 1090, 1100, 1150, 1160, 1180, 1190, 1210, 1220, 1230, 1260, 1285

ZONE 20 Section A: England (southern), Channel Islands, Gibraltar: 1110, 1120, 1130, 1145, 1175, 1200, 1240 Section B: The Netherlands: 1550, 1560, 1570, 1580, 1590, 1600, 1610 Section C: Portugal, Azores Islands, Madeira Islands, Spain: 1960, 1970, 2201, 2202, 2203

ZONE 21 Section A: Austria, Belarus, Bosnia and Herzegovina, Croatia, Czech Republic, Hungary, Israel, Republic of Moldova, Romania, Slovakia, Ukraine: 1910, 1911, 1913, 1920, 2232, 2240, 2241, 2490 Section B: Afghanistan, Albania, Armenia, Azerbaijan, Bahrain, Bulgaria, Cyprus, Georgia, Greece, Iraq, Jordan, Kazakhstan, Kosovo, Kyrgyzstan, Lebanon, Montenegro, North Macedonia, Palestine, Serbia, Slovenia, Sudan, Tajikistan, Turkey, UAE: *53, *55, *56, *59, 1912, 2420, 2430, 2440, 2452, 2470, 2482, 2483, 2484

ZONE 22 Africa: 2451, 9010, 9101, 9102, 9110, 9125, 9141, 9142, 9150, 9210, ~~9211~~, 9212, 9213, 9214, 9220, 9350, 9370, 9400

ZONE 23 Section A: Brazil (southern): 4630, 4640, 4652, 4660, 4670, 4680, 4700, 4710, 4730, 4740, 4780
Section B: Argentina, Bolivia, Chile, Ecuador, Paraguay, Peru, Uruguay: 4320, 4340, 4355, 4400, 4455, 4465, 4690, 4845, 4851, 4895, 4905, 4921, 4945, 4975

ZONE 24 Section A: Brazil (central): 4420, 4440, 4470, 4480, 4510, 4540, 4590, 4563, 4621, 4770
Section B: Brazil (northern): 4391, 4490, 4500, 4521, 4530, 4560, 4571, 4720, 4751, 4760

ZONE 25 Section A: Belize, Colombia, Costa Rica, Dominican Republic, El Salvador, Guatemala, Honduras, Mexico, Nicaragua, Panama, Venezuela: 4060, 4100, 4110, 4130, 4140, 4170, 4185, 4195, 4240, 4250, 4271, 4281, 4370, 4380
Section B: USA (TX): 5790, 5810, 5840, 5870, 5890, 5910, 5930

ZONE 26 USA (AZ, CA, CO, HI, NM, NV, TX): 5000, 5170, 5220, 5230, 5240, 5280, 5300, 5320, 5330, 5340, 5450, 5470, 5495, 5500, 5520, 5730

ZONE 27 USA (CA, CO, ID, MT, NE, NV, OR, UT, WA, WY), Canada: 5020, 5030, 5080, 5100, 5110, 5130, 5150, 5160, 5180, 5190, 5390, 5400, 5420, 5440

ZONE 28 Canada, St. Pierre & Miquelon, USA (AK, ME, MI, NY, WA): 5010, 5040, 5050, 5060, 5360, 5370, 5550, 6290, 6310, 6330, 6360, 6380, 6400, 7010, 7040, 7070, 7080, 7090, 7790, 7810, 7820

ZONE 29 USA (IA, IL, KS, MI, MN, ND, NE, OK, SD, WI), Canada: 5580, 5610, 5630, 5650, 5680, 5710, 5950, 5960, 5970, 6000, 6220, 6250, 6270, 6420, 6440, 6450

ZONE 30 USA (AL, IN, KY, OH, TN): 6540, 6560, 6580, 6600, 6630, 6650, 6670, 6690, 6710, 6740, 6760, 6780, 6860, 6880

ZONE 31 USA (AR, IL, KS, LA, MO, MS, OK, TN, TX): 5750, 5770, 5830, 6040, 6060, 6080, 6110, 6150, 6170, 6190, 6200, 6460, 6490, 6510, 6800, 6820, 6840

ZONE 32 Bermuda, Canada, USA (CT, MA, ME, NH, NJ, NY, PA, RI, VT): 7120, 7150, 7170, 7190, 7210, 7230, 7255, 7390, 7410, 7430, 7450, 7475, 7490, 7505, 7780, 7850, 7870, 7890, 7910, 7930, 7950, 7980

ZONE 33 USA (D.C., DE, MD, NC, PA, SC, TN, VA, WV): 7280, 7305, 7360, 7545, 7570, 7600, 7610, 7620, 7630, 7670, 7680, 7690, 7710, 7720, 7730, 7750, 7770

ZONE 34 The Caribbean (except Dominican Republic), Bahamas, French Guiana, Guyana, Suriname, Turks and Caicos Islands, USA (FL, GA): 6890, 6900, 6910, 6920, 6930, 6940, 6950, 6960, 6970, 6980, 6990, 7000, 7020, 7030

*Two-digit numbers denote groups of non-districted clubs in the following countries and geographical areas: 52: China; 53: Kosovo; 55: Albania, 56: Afghanistan, 59: Iraq

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