



MINUTES
of the
DECEMBER 2020
ROTARY FOUNDATION
BOARD OF TRUSTEES MEETING

ROTARY FOUNDATION TRUSTEES
2020–21

CHAIR

K.R. Ravindran
Colombo, Sri Lanka
(Rotary Club of Colombo)

VICE CHAIR

Michael F. Webb
Somerset, England
(Rotary Club of Mendip)

CHAIR-ELECT

John F. Germ
Chattanooga, TN, USA
(Rotary Club of Chattanooga)

GENERAL SECRETARY

John Hewko
Evanston, IL, USA
(Rotary Club of Kyiv, Ukraine)

OTHER TRUSTEES

Jorge Aufranc
Guatemala City, Guatemala
(Rotary Club of Guatemala Sur)

Brenda M. Cressey
Wells, ME, USA
(Rotary Club of Paso Robles)

Hipólito S. Ferreira
Belo Horizonte, Brazil
(Rotary Club of Contagem-Cidade Industrial)

Per Høyen
Gelsted, Denmark
(Rotary Club of Aarup)

Hsiu-Ming Lin
Taipei, Taiwan
(Rotary Club of Taipei Tungteh)

Geeta Manek
Nairobi, Kenya
(Rotary Club of Muthaiga)

Aziz Memon
Karachi, Pakistan
(Rotary Club of Karachi)

Barry Rassin
Nassau, Bahamas
(Rotary Club of Nassau)

Ian H. S. Riseley
Black Rock, Victoria, Australia
(Rotary Club of Sandringham)

Dean Rohrs
British Columbia, Canada
Rotary Club of Langley Central

Gulam A. Vahanvaty
Mumbai, Mah., India (Rotary Club of Bombay)

Sangkoo Yun
Jongro-Gu, Republic of Korea
(Rotary Club of Sae Hanyang)

SPECIAL ADVISER

Akira Miki
Himeji Hyogo, Japan (Rotary Club of Himeji)

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MINUTES
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December 2020
Rotary Foundation Board of Trustees Meetings

The Rotary Foundation Board of Trustees met virtually on 1 December 2020. The Trustees also met in a special joint meeting with the RI Board on 14 December 2020 to discuss a coordinated response to COVID-19 (see decision 69).

Present were: Chair K.R. Ravindran, Vice Chair Michael F. Webb, Chair-elect John F. Germ, other Trustees Jorge Aufranc, Brenda M. Cressey, Per Høyen, Hsiu Ming Lin, Geeta K. Manek, Aziz Memon, Barry Rassin, Ian H.S. Riseley, Gulam A. Vahanvaty, Sangkoo Yun, and General Secretary John Hewko. Akira Miki attended as Special Advisor from Japan. President Holger Knaack attended as observer and Director Floyd Lancia attended as Board liaison. At the invitation of Chair Ravindran, incoming Trustees Mark Daniel Maloney and Larry Lunsford also attended the meeting.

The Trustees expressed their sadness upon learning that Trustee Hipolito S. Ferreira passed away and extended their condolences to Hipolito's family and friends.

Andrew McDonald served as secretary of the meeting with assistance from Matt Hohmann. Other staff present were David Alexander, Jim Barnes, Victor Barnes, Michele Berg, Julie Burke, Meredith Burlew, Faiz Hanif, Eric Jones, Abby McNear, Carol Pandak, Steven Routburg, Eric Schmelling, Tom Thorfinnson, Doris Xie, and Nora Zei. Nobuko Andrews and Eiko Terao served as staff interpreters.

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65. Programs of Scale Award

Statement: In decision 116, April 2017, the Trustees requested the general secretary to research the development of a programs-of-scale initiative that would aim to fund scalable projects in the areas of focus. In collaboration with the cadre and other key Rotarians, the general secretary developed the "Programs of Scale" grant concept, which reflected a consolidated, systematic approach to a large-scale grant model. At their November

2020 meeting, the Trustees reviewed the application and awardee selection processes for this new grant type and the three main criteria: 1) the program can be scaled and has proven successful, 2) there is a clear demand for the program, and 3) the program can leverage Rotary's unique strengths. At this meeting, the Programs of Scale selection committee presented its recommended winning applicant.

DECISION: The Trustees

1. grant the first Programs of Scale award of US\$2 million to the Zambia Malaria Elimination Program;
2. formally recognize the following Programs of Scale applicants as finalists:
 - Zambia Malaria Elimination Program;
 - Every Child Learning Well at 1500 Primary Schools in Entire Jalna District, India;
 - Saving to Grow 2.0 (Tanzania)

and agree that the following programs receive honorable mention:

- Sustainable Improvement of Reproductive, Maternal and Child Health in Nigeria;
- Urban & Rural Water systems & WASH in Schools, Infrastructure Improvements (Honduras)

66. 2021–22 Committee Appointments

Statement: Rotary Foundation Bylaws section 6.1 provides for the Trustees to establish committees and prescribe the duties and authority of such committees. The Trustees determine the number of members on a committee and the terms of membership. TRF Bylaws

section 6.2 states that the Trustee chair shall appoint the members of the committees. Rotary Foundation Code of Policies section 23.010.1. provides that such appointments are reviewed and approved by the full Board of Trustees. Chair-elect Germ presented his recommended committee appointments for the Trustees' consideration.

DECISION: The Trustees

1. approve Chair-elect Germ's recommendations for the 2021–22 Foundation committees and joint committees with the RI Board and request the chair-elect to invite the listed persons to serve in their respective roles;
2. offer their congratulations, encouragement, and support to all of the committee members for the next Rotary year.

67. World Fund Workgroup Report

Statement: Due to a significant increase in global grant applications, the World Fund is experiencing unprecedented financial pressure. If current trends continue, the general secretary reported, the Foundation may not be able to fund all eligible grants. Chair Ravindran appointed a workgroup of five trustees to review the circumstances contributing to this pressure and to recommend solutions to address the problem. The workgroup made several recommendations to ease the pressure, including cost reduction measures identified by the Secretariat. The Trustees considered additional cost reductions identified by the workgroup.

DECISION: The Trustees

1. acknowledge that an initial cost reduction of US\$1 million of expenses from the Secretariat has been identified to address the World Fund shortage to fund global grants;
2. acknowledge that an additional \$1.9 million in targeted cost reductions has also been identified;
3. approve the use of the operating reserves for the portion of the \$1.9 million in additional cost reductions that do not directly impact the World Fund;
4. approve the use of those reductions and an additional \$1.5 million of the \$1.5 million World Fund rolling surplus created in prior years to fund programs;

5. approve the budget variance of \$4.4 million to fund global grants.

68. Rotary Foundation Korea

Statement: In decision 121, June 2020, the Trustees authorized their Executive Committee to act on their behalf to approve the establishment of an associate foundation in Korea, which the Executive Committee did at its September 2020 meeting by establishing Rotary Foundation Korea to support the charitable programs of The Rotary Foundation. In decision 33, October 2020, the Trustees approved the Rotary Foundation Korea executives and authorized the Executive Committee to continue to act on their behalf with respect to its establishment and operations. The Executive Committee reported that per Korean government regulations, before official establishment of this new entity, The Rotary Foundation must make an initial contribution to it.

DECISION: The Trustees affirm the decision of the Executive Committee to fund the required contribution of KRW 500 million to establish the Rotary Foundation Korea, a new associate foundation in Korea, from Trustee-designated funds within the Endowed Fund.

69. COVID-19 Response

Statement: After receiving significant feedback from Rotarians interested in Rotary playing an active, global role in the world's effort to address COVID-19, the Trustees met jointly with the RI Board to discuss how best to coordinate Rotary's response.

DECISION: The Board and Trustees

1. noting the catastrophic impact that COVID-19 has had on the lives and livelihoods of individuals around the world, recognize:
 - a. the substantial interest among Rotarians and district leaders for Rotary and the Foundation to support pandemic-relief efforts;
 - b. the substantial global cooperation necessary between private citizens and governments to achieve global COVID-19 vaccination;
 - c. the value of Rotary's experience and leadership in combating the polio virus, including efforts at the local and international level advocating for the fair global delivery of the vaccine regardless of social or economic status;

- d. the fight against COVID-19 is bringing about a perilous rise in other preventable diseases;
2. create a joint task force, to serve through June 2021 with monthly reports to the Board and Trustees, comprising co-chairs RI President Knaack and TRF Chair Ravindran and members RI President-elect Mehta, TRF Chair-elect Germ, RI President-nominee Jones and TRF Chair-designate Riseley to work with the general secretary to develop and execute a plan that will:
 - a. encourage and support Rotary and Rotaract clubs to promote the distribution of information promoting the acceptance of COVID-19 vaccines and stopping the virus's spread;
 - b. engage Rotary's global participant network in supporting COVID-19 mitigation activities;
 - c. align our efforts with those of our partners in the Global Polio Eradication Initiative;
3. reaffirm Rotary's commitment to polio eradication as our top priority and further reaffirm that polio eradication is Rotary's only corporate project;
4. recognize that all efforts to address COVID-19 issues should maintain and build on the gains made in Rotary's efforts to eradicate polio, help assure our continued efforts to provide polio vaccinations, and maintain our commitment of \$50MM/year to polio eradication.

ATTEST:

John Hewko
General Secretary, RI

Adjournment

The foregoing is a true record of the proceedings at the December 2020 Trustees meeting.

K. R. Ravindran, Chair
The Rotary Foundation

Andrew McDonald
Secretary of the Meeting