



**MINUTES**  
**of the**  
**NOVEMBER 2020**  
**ROTARY FOUNDATION**  
**BOARD OF TRUSTEES MEETING**

**ROTARY FOUNDATION TRUSTEES**  
**2020–21**

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(Rotary Club of Colombo)

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**Sangkoo Yun**  
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**SPECIAL ADVISER**

**Akira Miki**  
Himeji Hyogo, Japan (Rotary Club of Himeji)

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*\*Filed only with the official copy of these minutes.*



**MINUTES**  
**of the**  
**November 2020**  
**Rotary Foundation Board of Trustees Meetings**

The Rotary Foundation Board of Trustees met virtually on 17 November 2020.

Present were: Chair K.R. Ravindran, Vice Chair Michael F. Webb, Chair-elect John F. Germ, other Trustees Jorge Aufranc, Brenda M. Cressey, Per Høyen, Hsiu Ming Lin, Geeta K. Manek, Aziz Memon, Barry Rassin, Ian H.S. Riseley, Dean Rohrs, Gulam A. Vahanvaty, Sangkoo Yun, and General Secretary John Hewko. Akira Miki attended as Special Advisor from Japan. President Holger Knaack attended as observer and Director Floyd Lancia attended as Board liaison. Hipolito S. Ferreira was unable to attend this meeting. At the invitation of Chair Ravindran, incoming Trustees Mark Daniel Maloney and Larry Lunsford also attended the meeting.

Andrew McDonald served as secretary of the meeting with assistance from Matt Hohmann. Other staff present were David Alexander, Jim Barnes, Victor Barnes, Michele Berg, Julie Burke, Meredith Burlew, Faiz Hanif, Eric Jones, Abby McNear, Carol Pandak, Steven Routburg, Eric Schmelling, Tom Thorfinnson, Doris Xie, and Nora Zei. Nobuko Andrews and Eiko Terao served as staff interpreters.

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**49. Approval of the August and September 2020 Meeting Minutes**

*Statement:* The general secretary distributed the August and September 2020 Trustees meeting minutes to each trustee.

**DECISION:** The Trustees approve their August and September 2020 meeting minutes and request the chairman to sign the official copy of those minutes.

**50. General Secretary's Report**

*Statement:* The general secretary presented an update on the work at the Secretariat since the September 2020 Trustees meeting.

**DECISION:** The Trustees receive the general secretary's report on the activities at the Secretariat since the September 2020 Trustees meeting.

**51. Updates to The Rotary Foundation Code of Policies**

*Statement:* Rotary Foundation Code of Policies section 22.010.7. requests the general secretary, at the conclusion of each Trustees meeting, to review the decisions taken by the Trustees at that meeting and prepare a report listing the decisions that might be added to The Rotary Foundation Code of Policies. The general secretary also recommends amendments to the Code to reflect current practices, language, or other factors.

**DECISION:** The Trustees amend the Rotary Foundation Code of Policies as shown in Appendix A, filed only with the official copy of these minutes.

**52. Communications from the Board**

*Statement:* At its 26 October meeting, the Board took three decisions of interest to the Trustees.

**DECISION:** The Trustees note the following decisions from the October 2020 Board meeting:

- 50. Rotary Foundation Trustee Election
- 51. 2021 International Assembly
- 52. Leadership Development and Training Committee Report

**53. Election of Officers for 2021–22**

*Statement:* Rotary Foundation Bylaws section 5.2 provides that the Trustee chair-elect and vice chair shall be annually elected by the Trustees for a one-year term.

**DECISION:** The Trustees

1. elect Trustee Ian H.S. Riseley as their chair-elect to serve during 2021–22 as an officer of The Rotary Foundation of Rotary International, an Illinois not-for-profit corporation;
2. elect Trustee Sangkoo Yun as their vice chair to serve during 2021–22 as an officer of The Rotary Foundation of Rotary International, an Illinois not-for-profit corporation.

**54. PDG Qualification for Foundation Regional Leaders**

*Statement:* In decision 28, September 2020, the RI Board agreed, effective with the next recruitment cycle, to remove the past governor qualification for serving in a regional leader position and requested the Trustees to take the same action regarding Foundation positions. The Trustees considered amendments to the Foundation Code of Policies to include non-past district governors with strong relationships with district and zone leadership when electing regional Rotary Foundation coordinators and endowment/major gift advisers.

**DECISION:** The Trustees amend the Rotary Foundation Code of Policies regarding the qualifications of regional Rotary Foundation coordinators and endowment/major gift advisers, as follows:

24.020.2. Qualifications

RRFCs must have the following experience before appointment:

- service as a past district governor or strong relationships with district and zone leadership
- expertise in Rotary Foundation grants and fund-raising

24.030.2. Qualifications

E/MGAs must have the following experience before appointment:

- service as a past district governor or strong relationships with district and zone leadership
- expertise in Rotary Foundation fund-raising

**55. Philippine Philanthropic Entity**

*Statement:* In decision 16, August 2019, the Trustees requested the general secretary to establish a new corporate entity in the Philippines to accept donations, provide tax deduction for donors, and pay local grants. The general secretary reported on the status of the Philippine Rotary Foundation, and the necessary next steps to finalize establishment of this entity.

**DECISION:** The Trustees

1. authorize the registration of Philippine Rotary Foundation (PRF) or similar name allowed by the Philippines' Security and Exchange Commission;
2. authorize the resident agent of The Rotary Foundation of Rotary International Philippines Inc., Riza Arco, to sign the Articles of Incorporation for PRF and take any other necessary actions on behalf of the Foundation to complete the registration of PRF;
3. appoint the following Rotarians as initial trustees of PRF: Jesus Nicdao, Virgilio Farcon, Reynaldo Castillo, and Mary Anne Solomon;
4. appoint the following Rotarians as initial officers of PRF: Jesus Nicdao, President; Virgilio Farcon, Vice President; Reynaldo Castillo, Treasurer; and Mary Anne Solomon, Corporate Secretary;
5. authorize investing Php 990,000 (approximately US\$20,625) in PRF;
6. authorize the Executive Committee to act on their behalf with respect to the establishment and operations of PRF.

**56. Diversity, Equity, and Inclusion in Community Economic Development Area of Focus Policy Statement**

*Statement:* In decision 17, August 2020, the Trustees requested the Programs Committee to review the community economic development policy statement for how this area of focus might better articulate and potentially expand diversity, equity, and inclusion goals and outcomes. The general secretary reported that while no additional eligibility criteria for humanitarian projects is necessary, diversity, equity, and inclusion criteria should be added as part of the scholarship evaluation process.

**DECISION:** The Trustees

1. receive the Programs Committee's report on how best to integrate diversity, equity and inclusion (DEI) parameters in the community economic development (CED) eligibility criteria and acknowledge that the existing DEI criteria is fundamental to the CED area of focus and its policy statement;
2. amends the criteria for CED scholarships as shown in Appendix B.

## 57. Disaster Response Targeted Giving

*Statement:* In decision 132, June 2020, the Trustees requested the general secretary to review whether to amend the Disaster Response Grant type criteria to allow for targeted giving for specific disasters, provided that the gift is a minimum of US\$1,000 and will be expended within two years of the creation of that targeted fund, after which time any remaining funds are either immediately used for that specific disaster recovery effort or rolled into the general disaster recovery fund. The general secretary presented options that could use existing resources and options requiring new resources and further presented strategic implications for offering disaster-specific funds, the impact such funds could have on other contributions to the Foundation, and general administrative considerations. The Trustees discussed the advantage of waiting to see the results once the current pilot ends before acting further regarding disaster response targeted giving.

**DECISION:** The Trustees

1. thank the Fund Development and Programs Committees for reviewing the Disaster Response Grants and Fund and the strategic implications of creating occasional targeted giving options for specific disasters to be implemented in the second half of the 2020–21 Rotary year;
2. agree that no changes to the Disaster Response Grants and Fund shall be considered until completion of its three-year pilot in January 2022 and request the general secretary, in the final report on this Disaster Response grant and fund pilot, or earlier at the discretion of the general secretary, to provide options for potential targeted giving to specific disasters.

## 58. Rotaract Participation in District Grants

*Statement:* In decision 130, June 2020, the Trustees, noting the Board's request in its decision 57, October 2019, agreed to allow Rotaract clubs to be either the international or host sponsor of a global grant beginning 1 July 2022, provided they have previously partnered with a Rotary club on a global grant. For Rotaract clubs to effectively participate in global grants, the general secretary reported that it was necessary to amend the Foundation Code of Policies to allow for Rotaract clubs to receive district grant funding.

**DECISION:** The Trustees

1. agree that districts may allocate district grant funds to Rotaract clubs, effective 1 July 2022, and amend the Rotary Foundation Code of Policies as follows:

### 33.070.1. General Criteria

All district grants must:

- a) Adhere to the mission statement of The Rotary Foundation
  - b) Include the active participation of Rotarians or Rotaractors
2. request the general secretary to modify the Grant Center to include Rotaract clubs in the district grant dropdown menu.

## 59. Programs of Scale

*Statement:* In decision 114, April 2016, the Trustees requested the general secretary, in consultation with the Strategic Planning Committee and Programs Committee, to investigate developing a new grant type that would fund scalable projects in the areas of focus based on the lessons-learned from packaged grants, polio legacy research, area of focus strategies, and development of opportunity funds. In decision 116, April 2017, the Trustees further requested the general secretary to conduct a research evaluation to develop a programs-of-scale initiative. The general secretary, in collaboration with the cadre and other key Rotarians, developed the “Programs of Scale” grant concept, which reflects the desired consolidated, systematic approach required for a model of this size. The general secretary reported on the status of the Programs of Scale grant model, including the application review and selection process for grant awardees, at this meeting.

**DECISION:** The Trustees receive the general secretary's report on the progress of Programs of Scale.

## 60. Rotary Peace Centers Committee Report

*Statement:* The Rotary Peace Centers Committee met virtually on 29–30 September and 15 October 2020 and discussed updates on the Peace Centers, a report on program marketing and recruitment, an alumni relations update, a report on the Rotary Peace Centers Major Gifts Initiative activities, a review of proposed ballots for the 2021 Peace Fellowships finalists, a review of application processing, changes to the Rotary Foundation Code of Policies regarding target audience eligibility requirements, and procedural changes, among other topics.

**DECISION:** The Trustees

1. thank the Rotary Peace Centers Committee for its report;
2. receive the list of finalists awarded 2021–22 Rotary Peace Fellowships, as shown in Appendix C, filed only with the official copy of these minutes;
3. amend the Rotary Foundation Code of Policies regarding peace fellow eligibility and selection process, the district selection committee, world-competitive selection process guidelines, and other non-substantive changes as shown in Appendix D.

#### **61. Joint Committee on Partnerships Report**

*Statement:* The Joint Committee on Partnerships met virtually on 21–22 September 2020 and discussed the status of partnerships with USAID, the Power of Nutrition/Eleanor Crook Foundation, the Institute for Economics and Peace, Ashoka, and the Global Partnership for Education. The committee further discussed Rotary’s use of cause marketing, RI convention sponsorship opportunities, and the status of the Foundation’s new programs of scale.

**DECISION:** The Trustees thank the Joint Committee on Partnerships for its report.

#### **62. Rotary Foundation Financial Review**

*Statement:* To ensure that the Trustees are fully aware of the status of TRF finances before they consider Trustee items with potential financial impact, the chair of the Rotary Foundation Finance Committee reviews the current status of Foundation finances, including current and future revenues and expenses, with the Trustees at the outset of each meeting.

**DECISION:** The Trustees thank Trustee Riseley for his review of Rotary Foundation finances.

#### **63. Finance Committee Report**

*Statement:* The Finance Committee met virtually on 12 October 2020, and jointly with the RI Finance Committee on 15 October 2020, and discussed an update on funding options, an update on USAID grants, Finance Committee goals, the establishment of an associate foundation in Korea, the financial review of fiscal year 2020, investment performance, an update on enterprise projects, the status of Project RENEW, an update from the

Allocation Work Group, and the fiscal year 2022 budget, among other topics.

#### **DECISION:** The Trustees

1. thank the Finance Committee for its report;
2. defer comprehensive review of the RI/TRF allocation percentages by cost center until the 2022–23 budget cycle;
3. agree to continue the status-quo allocation methodology and application of the Administrative Service Agreement terms for the 2021–22 budget process;
4. request the general secretary to survey “exception” cost centers for review as part of the 2021–22 budget process.

#### **64. Investment Committee Report**

*Statement:* The Investment Committee met 5 November and discussed the current asset allocation, investment performance, assumptions for the fiscal 2022 budget, and responsible investment principles, among other topics.

**DECISION:** The Trustees thank the Investment Committee for its report.

#### **Adjournment**

The foregoing is a true record of the proceedings at the November 2020 Trustees meeting.

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K. R. Ravindran, Chair  
The Rotary Foundation

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Andrew McDonald  
Secretary of the Meeting

#### **ATTEST:**

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John Hewko  
General Secretary, RI



## **APPENDIX B**

### **AMENDMENTS TO THE COMMUNITY AND ECONOMIC DEVELOPMENT POLICY STATEMENT (Decision 56)**

#### **COMMUNITY ECONOMIC DEVELOPMENT**

Rotary supports investments in people and communities to alleviate poverty, creating measurable and enduring economic improvements in poor and underserved areas.

#### **Area of Focus Statement of Purpose and Goals**

TRF enables Rotarians to alleviate poverty by:

1. Building the capacity of local leaders, organizations, and networks to support economic development in poor communities
2. Developing opportunities for productive work and improving access to sustainable livelihoods
3. Empowering marginalized communities by providing access to economic opportunities and services
4. Building the capacity of entrepreneurs, social businesses, and locally supported business innovators
5. Addressing gender or class disparities that prevent populations from obtaining productive work and accessing markets and financial services
6. Increasing access to renewable energy and energy-efficiency measures to create more sustainable and economically resilient communities
7. Empowering communities to develop environmental and natural resource conservation skills for economic gain
8. Strengthening communities' economic resilience and adaptive capacity in response to environmental and climate-related hazards and natural disasters
9. Developing and supporting community-based basic emergency preparedness services to improve economic resilience
10. Funding graduate scholarships for career-minded professionals related to community economic development
3. Developing community members' economic and employment potential through leadership training and empowerment tools, especially through initiatives for women, refugees, and young adults
4. Supporting small-business, cooperative, or social-enterprise development and income-generating activities for the poor, including organizing area-wide businesses that provide employment
5. Furthering agricultural development for subsistence and small farmers, including building capacity and facilitating access to financial markets and capital
6. Organizing community-led and -coordinated adopt-a-village initiatives, or comprehensive community development activities
7. Supporting equal and effective economic opportunities for women, refugees, and other marginalized populations
8. Providing access to renewable, clean, and efficient energy through sustainable, locally purchased, and innovative technology, as well as substantial training directly connected to economic outcomes
9. Training communities in conservation and resource management to help them preserve, protect, and sustainably use natural resources for their economic benefit and growth
10. Improving communities' ability to adapt to environmental and climatic changes through capacity-building, and developing sustainable economic activities
11. Providing training and basic resources to support basic emergency preparedness initiatives and enhance communities' economic resilience, including fire prevention and natural disaster preparedness

#### **Parameters for Eligibility**

TRF considers the following activities to be within the scope of the community economic development area of focus:

1. Providing poor communities with access to financial services, including microcredit, mobile banking, savings, and insurance
2. Offering training related to community economic

development, including entrepreneurship, community leadership, vocational skills, and financial literacy.

3. Developing community members' economic and employment potential through leadership training and empowerment tools, especially through initiatives for women, refugees, and young adults
4. Supporting small-business, cooperative, or social-enterprise development and income-generating activities for the poor, including organizing area-wide businesses that provide employment
5. Furthering agricultural development for subsistence and small farmers, including building capacity and facilitating access to financial markets and capital
6. Organizing community-led and -coordinated adopt-a-village initiatives, or comprehensive community development activities
7. Supporting equal and effective economic opportunities for women, refugees, and other marginalized populations
8. Providing access to renewable, clean, and efficient energy through sustainable, locally purchased, and innovative technology, as well as substantial training directly connected to economic outcomes
9. Training communities in conservation and resource management to help them preserve, protect, and sustainably use natural resources for their economic benefit and growth
10. Improving communities' ability to adapt to environmental and climatic changes through capacity-building, and developing sustainable economic activities
11. Providing training and basic resources to support basic emergency preparedness initiatives and enhance communities' economic resilience, including fire prevention and natural disaster preparedness

TRF considers the following activities to be outside the scope of the community economic development area of focus and not eligible for global grant funding:

1. Community infrastructure or equipment projects without direct economic results, or without operational and maintenance plans

2. Community beautification projects such as parks and playgrounds
3. Projects to rehabilitate community centers

### **Elements of Successful Humanitarian Projects and Vocational Training Teams**

Community economic development global grants are:

1. Sustainable — Communities can address their economic development needs after the Rotary club or district completes its work.
2. Measurable — Sponsors need to set targets and identify measurements to track project outcomes. Standard measures are listed in the Global Grant Monitoring and Evaluation Plan Supplement.
3. Community driven — Projects meet the needs identified by the host community.

### **Elements of Successful Scholarships**

Global grants support graduate-level scholarships for professionals interested in pursuing careers in community economic development. TRF considers the following when evaluating global grant scholarship applications:

1. The applicant's previous work experience in the field of community economic development. Applicants are expected to demonstrate how their work contributed to the economic well-being of poor, low-income, or underserved communities at the local, regional, or national level.
2. The academic program's alignment with community economic development
  - a. Examples include social science degrees with a focus on community economic development and business degrees tailored to social business, micro-entrepreneurship, or microcredit
  - b. Programs that will be favorably considered include those that:
    - i. Emphasize local, regional, or national economic development strategies
    - ii. Focus on addressing economic issues of poor, low-income, and underserved communities
    - iii. Support social business development, such as a specialized track within a master of business administration program
    - iv. Provide a business degree to teach entrepreneurial skills or support startups at the local, regional, or national level

- v. Include "community development" in the name of the program or specialized track
    - vi. Improve the coaching or advising capability of an individual working with small businesses or entrepreneurs
    - vii. Focus on strategies to address environmental issues that affect poor, low-income, and underserved communities, such as resource management, environmental and conservation studies, resilience planning, and preparedness
    - viii. Use urban planning principles to guide economic development strategies
  - c. Programs that will not be favorably considered include those that:
    - i. Focus on purely theoretical, macro-level economics, politics, or finance
    - ii. Support general private business development, such as a master of business administration for professions unrelated to social enterprise
3. The applicant's career plans as they relate to community economic development
  - a. Careers that will be considered favorably include those that:
    - i. Improve the economic and social well-being of poor, low-income, and underserved communities at the local, regional, and national level
    - ii. Are in a nonprofit or social enterprise environment
    - iii. Support advocacy for economic and social well-being (e.g. for poor communities, youth, women, indigenous peoples, refugees, and other underserved populations)
    - iv. Address environmental issues that affect poor, low-income, and underserved communities through strategies including resource management, environmental and conservation studies, resilience planning, and preparedness
  - b. Careers that will not be considered favorably include general roles in business, engineering, or social work, or general administration in a private or corporate environment
4. The applicant's background as a way to promote Diversity, Equity and Inclusion (DEI).

- a. The Rotary Foundation believes diversity, equity and inclusion (DEI) are important values for its mission and impact for Community Economic Development (CED) as an area of focus. For that reason, the application of DEI principles as they relate to fields of study already eligible within the CED area of focus would be viewed as a positive addition to the candidates chosen field of study. An applicant with a background that promotes diversity, equity and inclusion within existing eligible fields of study would be considered favorably.
- b. DEI cannot be used as eligibility criteria to replace the applicant's relevant experience, academic program of the study or career goals that should support eligibility under CED.

TRF defines:

- i. **Diversity:** Includes but is not limited to race, color, ethnicity, nationality, religion, socioeconomic status, veteran status, education, marital status, language, age, gender, gender expression, gender identity, sexual orientation, mental or physical ability, genetic information, and learning styles using the country or the community of the applicant as a reference point.
- ii. **Equity:** The guarantee of fair treatment, access, opportunity, and advancement for all while striving to identify and eliminate barriers that have prevented the full participation of some groups. The principle of equity acknowledges that there are historically under-served and under-represented populations and that fairness regarding these unbalanced conditions is needed to assist equality in the provision of effective opportunities to all groups.
- iii. **Inclusion:** Authentically bringing traditionally excluded individuals and/or groups into processes, activities, and decision/policy making in a way that shares power and ensures equal access to opportunities and resources.

## APPENDIX D

### AMENDMENTS TO THE ROTARY FOUNDATION CODE OF POLICIES REGARDING THE ROTARY PEACE CENTERS

#### (Decision 60)

##### 35.010.1. Core Concept

- a. ~~Six~~ Seven Rotary Peace Centers will exist at ~~seven~~ eight recognized universities, in diverse geographical locations, with superior curricula and faculty in ~~world affairs, conflict resolution and international studies~~ peace and development studies.
- b. The individuals selected to study at Rotary Peace Centers will be known as Rotary Peace Fellows.
- c. Up to ~~400~~ 130 Rotary Peace Fellows will be endorsed by districts, selected by The Rotary Foundation of Rotary International, and proposed to study at one of the ~~six~~ seven Rotary Peace Centers. Up to 50 fellows will be chosen for the master's degree program and up to ~~50~~ 80 fellows will be chosen for the ~~two-three month~~ year-long certificate ~~sessions~~ program each year. The number of fellowships awarded ~~each year~~ shall be subject to annual review by the Trustees.
- d. Candidates for the Rotary Peace Fellowships must have the requisite training, academic background and significant work experience in relevant fields as required by the university partners for a master's level program or for the certificate program, so that the candidates selected will have the ability to make the greatest impact on ~~world peace and conflict resolution~~ peace and development during their future careers.
- e. Rotary Peace Fellows will study for up to two academic years in master's degree programs related to peace and ~~conflict resolution~~ development at five Rotary Peace Centers, and for ~~three months~~ a short term peace studies option at the Rotary Peace Center at Chulalongkorn University one year in the certificate program at two Rotary Peace Centers.
- f. Included in the study period, Rotary Peace Fellows will participate in an annual seminar to ~~review papers~~ present research and discuss issues related to peace, goodwill and world understanding for report to the Rotary world and the international media.

\*

##### 35.020. Funding

Funding for the up to ~~400~~ 130 fellowships each year will be sought from districts through district designated funds. This DDF allocation is not associated specifically with fellows selected by their districts. Districts will support the Rotary Peace Centers program by providing district designated funds to fund up to ~~400~~ 130 fellows selected on a world-wide competitive basis. Additional funding will come from designated gifts and the World Fund

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##### 35.050. Fellow Eligibility and Selection Process

Candidates for the Rotary Peace Fellowship should be experienced professionals and have completed ~~at the time of Rotary club level application~~ a minimum of three years for the master's program and five years for the certificate program combined paid or unpaid full-time work experience in a relevant field ~~as referred to in the program's Statement of Purpose~~. ~~Candidates for the Rotary Peace Fellowships must have the requisite training, academic background and significant work experience in relevant fields as required by the university partners for a master level or certificate program so that the candidates selected will have the ability to make the greatest impact on world peace and conflict resolution during their future careers.~~

The Rotary Foundation welcomes eligible candidates from all backgrounds. While we do not have a specific age requirement, we are looking for early-career candidates for the master's degree program, and mid-career candidates for the certificate program. Successful candidates will have both a record of prior achievements in peacebuilding and potential for future growth and impact resulting from their participation in the fellowship.

Candidates must demonstrate English proficiency. ~~and should be proficient in more than one language and must demonstrate proficiency in the language of the host country~~. Applicants are required to submit all language and academic exam scores required by the preferenced partner universities in order to be considered as part of the world-competitive selection process.

Candidates may only apply to a Rotary Peace Center located in a country other than their home country or permanent residence, with the exception of Thai citizens interested in enrolling at Rotary Peace Center Chulalongkorn University in Thailand and Ugandan citizens interested in enrolling at Makerere University in Uganda.

All candidates should have a demonstrated interest in peace and international understanding through their personal and community service activities and/or academic and professional achievements.

TRF will select Rotary Peace Fellows from various countries and ~~different cultures~~ diverse backgrounds, in order to advance knowledge and world understanding among potential future leaders of ~~government, business, education, media and other professions.~~ Potential candidates might include individuals currently employed in the media (for example journalists), or public service capacities (for example foreign ministry, public policy), ~~business, and other professions.~~

Relevant experience should promote peace and/or development on the local, regional, national, or international level. This experience can be across a variety of sectors such as government, NGO, non-profit, military, journalism, education, or public health, among others.

#### 35.050.1. District Selection Committee

As of 1 July, 2019, the district peace fellowships subcommittee chair is a mandatory position. It is recommended that the committee considering Rotary Peace Fellowship applications include the district peace fellowships subcommittee chair, current district governor, the governor-elect, immediate past governor, Rotary Foundation committee chair, ~~the district peace fellowships subcommittee chair~~, and three Rotarians or non-Rotarians with expertise in the field(s) of peace and conflict resolution and/or education and/or civic or business leadership.

There shall be no limit to the number of Rotary Peace Fellow applications a district may endorse for the annual World Competitive selection process.

~~A minimum of three years must pass between the completion date of a Rotary Peace Fellowship (certificate program) or Global Grant Ambassadorial Scholarship, and the date of application for a Rotary Peace Fellowship (master's degree), with the understanding that former Peace Fellows (certificate program) and Global Grant~~

~~Ambassadorial Scholars are eligible to apply for the Peace Fellowship (master's program). Rotary Peace Fellow alumni who have completed the master's degree program are eligible to apply to the Rotary Peace Fellowship professional development certificate program after five three years of graduating from the master's program.~~

~~A three year waiting period is required for scholarship recipients under both global grants and district grants prior to applying for the Rotary Peace Fellowship.~~

Candidates must have at least three years of relevant experience between the completion of a previous academic degree program (undergraduate or graduate degree) and their intended start date for the fellowship.

Additionally, a standardized three year waiting period is required between Rotary Peace Fellowship or Global or District Grant Scholarship programs.

The district selection committee is responsible for informing clubs of the availability of the Rotary Peace Fellowship and referring candidates to potential sponsor clubs, as appropriate.

Districts will seek out and must interview all qualified candidates.

#### 35.050.2. World-Competitive Rotary Peace Centers Selection Committee

[text omitted]

Rotary Peace Fellowships will be awarded on a world-competitive basis to up to ~~400~~ 130 ~~top~~ candidates for study at one of the ~~six~~ seven Rotary Peace Centers. Candidates will be chosen ~~to represent a variety of regions of the world, countries, and cultures from various countries and diverse backgrounds and regions of the world~~ when it is feasible and consistent with the objectives of selecting the most qualified candidates for each Center's program

#### 35.050.3. World-Competitive Selection Process Guidelines

- a. Each master's and certificate application will be read by a minimum of four readers: one reader from the applicant's first university preference and three Rotary readers, including at least one Rotary Peace Centers (RPC) Committee member or recent past committee member.

- b. These applications will be provided to the readers prior to the selection committee meeting.
- c. The Rotary readers will evaluate each assigned application using The Rotary Foundation criteria of commitment to peace, leadership qualities, and compatibility of the applicant's objectives with the Rotary Foundation's objectives. The Rotary readers will provide their scores and comments on each applicant to the general secretary by the deadline determined by the general secretary.
- d. In the case of the master's degree applications, the university readers will evaluate the first and second preference applications for their center within the top 200 applications as determined by the Rotary readers' scores using the university's own academic criteria, fit with center, and Rotary scores and comments. University readers will be given access to all of their first and second preference qualified applications. However, they must justify any choice below the top 200 threshold in advance of selection meeting. Each center will submit its scores and comments to the general secretary and conditionally select its top ~~eight ten~~ candidates from the top 200 master's degree candidates. This list will be shared with the RPC Committee prior to the selection meeting. Members of the RPC Committee will evaluate these candidates ~~and may advocate the selection of the remaining two vacancies at each center from the remaining pool of candidates and discuss during selection meeting before a joint selection is made on the final candidates from each center.~~
- e. In the case of the certificate applications, after receiving the scores of the Rotary readers the university reader will evaluate all applications on a rolling basis using the university's own academic criteria, fit with center, and Rotary scores and comments. The center will submit its scores and comments to the general secretary and compile a list of its top 20 candidates per session. This list will be shared with the RPC Committee prior to the selection meeting. Members of the RPC Committee will evaluate these candidates ~~and may advocate the selection of candidates for the remaining vacancies in each session. discuss during the selection meeting before a joint selection is made on the final candidates from each center.~~
- f. At the RPC Committee meeting, discussion among Rotarians and university representatives will result in consensus on the final list of up to ~~400~~ 130 candidates so that each master's degree program has up to ten Fellows and six alternates and each

certificate session has up to ~~25~~ 20 fellows and eight alternates.

- g. Centers are encouraged to forward the name of any exceptional, non-selected candidates to the applicant's second university preference so that the second preference university may consider including that applicant on its list.
- h. Once the RPC Committee has finalized the selection, the list of recommended master's degree and certificate finalists will be submitted to the general secretary and Trustee chair for final approval.

#### 35.050.4. Applications from Non-Districted Clubs

~~Non-districted clubs~~ Candidates from non-districted areas are eligible to submit applications for consideration directly to the Rotary Foundation and will be matched with an alternative pathway to endorsement through program alumni or an at-large district. ~~by the world-competitive selection committee. Candidates should be nominated by a club committee consisting of the current club president, president elect, immediate past president, club Foundation committee chair if appointed, and three Rotarians or non-Rotarians with expertise in the field(s) of peace and conflict resolution and/or education and/or civic or business leadership.~~

\*

#### 35.060.1. Activities During the Fellowship

As part of their regular ambassadorial responsibilities, Rotary Peace Fellows will be ~~required~~ expected to speak to Rotary ~~clubs~~ groups and other organizations before, during and after their fellowship in their home and study countries.

~~The ambassadorial obligations of the Rotary Peace Fellows will be broader than responsibilities of other Rotary Foundation Ambassadorial Scholars.~~ In addition to club talks about their host/sponsor countries, Rotary Peace Fellows will be expected to be available to participate in district, zone and international events.

~~In addition, master's degree fellows will be asked to respond to three evaluation surveys the first survey due approximately six months after the start of their studies, the second survey upon completion of their applied field experience, and a final survey two months prior to completing their degree. Certificate fellows will complete one survey upon completion of their program.~~

All fellows will be asked to respond to evaluation surveys during and upon completion of their fellowship program.

Rotary Peace Fellows at each institution will participate in annual seminars to share ideas and ~~information network~~. Rotary Peace Fellows ~~may be~~ are invited to ~~deliver a paper reporting on the status of present~~ their personal research and enter into small group and large group discussions.

Rotary Peace Fellows may be asked to collaborate and participate in the preparation of a document containing their findings as part of the seminar or degree requirements.

Rotary Peace Fellows in their second year ~~will~~ may be asked to serve as a mentor to a first year Rotary Peace Fellow.

[text omitted]

35.060.2. Activities After the Fellowship  
Following the completion of the program, Rotary Peace Fellows may be invited to participate in subsequent seminars.

Rotary Peace Fellow alumni will also be encouraged to join the Rotary Peace Fellowship alumni association and participate in district, zone and international Rotary meetings, represent The Rotary Foundation of Rotary International at professional or academic conferences, and, when appropriate, advise on projects at the club and district level.

[text omitted]

\*

#### 35.070.1. Sponsor Districts

Sponsor districts shall:

- a) Promote the program locally to attract superior candidates.
- b) ~~Appoint and train a Rotarian sponsor counselor for each fellow to carry out counselor responsibilities in accordance with existing policies.~~
- c) Provide appropriate orientation to ensure that fellows understand the mission of The Rotary Foundation, ~~their sense of belonging to Rotary,~~ and their responsibilities as alumni.

[text omitted]

- f) Upon his or her return home, invite the fellow to speak at the district conference and to as many local clubs as possible. Arrange for the fellow to speak to non-Rotary organizations.

- g) Maintain contact with each Rotary Peace Fellow after his or her fellowship period, inform The Rotary Foundation of address changes, stay abreast of his or her career progress, and involve him or her in district activities.

[text omitted]

35.070.2. Host Areas  
Host areas are designated, ~~in consultation with the specific Rotary districts in which the Rotary Peace Centers are located, for each center in order to~~ by the Rotary district in which a RPC is located and share the hosting responsibilities of the Rotary Peace Fellows.

- 35.070.3. Responsibilities of Host Areas
- a) Should be available to assist in evaluating the Rotary Peace Center in their ~~his or her~~ host area.

[text omitted]

- c) Shall provide appropriate orientation to ensure that fellows understand the mission of The Rotary Foundation, ~~their sense of belonging to Rotary,~~ and their responsibilities as alumni.
- d) Are encouraged to provide homestay arrangements for Rotary Peace Fellows ~~attending a Rotary Peace Fellows seminar, when conducted within the host area~~ during and after their program, when appropriate.

[text omitted]

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these minutes*