



MINUTES
of the
OCTOBER 2020
ROTARY FOUNDATION
BOARD OF TRUSTEES MEETING

ROTARY FOUNDATION TRUSTEES
2020–21

CHAIR

K.R. Ravindran
Colombo, Sri Lanka (Rotary Club of Colombo)

VICE CHAIR

Michael F. Webb
Somerset, England (Rotary Club of Mendip)

CHAIR-ELECT

John F. Germ
Chattanooga, TN, USA (Rotary Club of Chattanooga)

GENERAL SECRETARY

John Hewko
Evanston, IL, USA (Rotary Club of Kyiv, Ukraine)

OTHER TRUSTEES

Jorge Aufranc
Guatemala City, Guatemala
(Rotary Club of Guatemala Sur)

Brenda M. Cressey
Wells, ME, USA (Rotary Club of Paso Robles)

Hipólito S. Ferreira
Belo Horizonte, Brazil
(Rotary Club of Contagem-Cidade Industrial)

Per Høyen
Gelsted, Denmark (Rotary Club of Aarup)

Hsiu-Ming Lin
Taipei, Taiwan
(Rotary Club of Taipei Tungteh)

Geeta Manek
Nairobi, Kenya (Rotary Club of Muthaiga)

Aziz Memon
Karachi, Pakistan (Rotary Club of Karachi)

Barry Rassin
Nassau, Bahamas (Rotary Club of Nassau)

Ian H. S. Riseley
Black Rock, Victoria, Australia
(Rotary Club of Sandringham)

Gulam A. Vahanvaty
Mumbai, Mah., India (Rotary Club of Bombay)

Sangkoo Yun
Jongro-Gu, Republic of Korea
(Rotary Club of Sae Hanyang)

SPECIAL ADVISER

Akira Miki
Himeji Hyogo, Japan (Rotary Club of Himeji)

CONTENTS

| | | |
|---|--|---|
| 27. | Approval of the June and July 2020 Meeting Minutes | 1 |
| 28. | 2021–22 Trustee Meeting Dates | 1 |
| 29. | Communications from the Board..... | 1 |
| 30. | 2021–22 Annual Goals | 2 |
| 31. | Strategic Planning Committee Report | 2 |
| 32. | Rotary Foundation Australia (PBI) Limited Draft Constitution | 2 |
| 33. | Possible Associate Foundation in Korea | 2 |
| 34. | Proposed 2021–22 TRF Committee Structure..... | 3 |
| 35. | District Rotary Foundation Committee Chair Removal | 3 |
| 36. | Fund Development Committee Report | 3 |
| 37. | World Fund Workgroup Report..... | 3 |
| 38. | Grant Appeals | 3 |
| 39. | CSR Proposed New Grant Type | 4 |
| International PolioPlus Committee Report (40–45) | | |
| 40. | IPPC Committee Report | 4 |
| 41. | PolioPlus Grants: Combined World Health Organization African Region (WHO/AFRO) and UNICEF Grant Request..... | 4 |
| 42. | PolioPlus Grants: Combined World Health Organization Eastern Mediterranean Region (WHO/EMRO) and UNICEF Grant Request | 5 |
| 43. | PolioPlus Grants: UNICEF Polio Outbreak Response Grant Request | 5 |
| 44. | PolioPlus Grants: World Health Organization mOPV2 Stockpile Grant Request | 5 |
| 45. | PolioPlus Grants: World Health Organization Polio Research Committee Grant Request | 6 |
| 46. | Stewardship Committee Report: Allegations | 6 |
| 47. | Report on TRF Cadre of Technical Advisers | 6 |
| 48. | Rotary Foundation Financial Review | 7 |

Appendices

| | | |
|-----|--|---|
| A. | 2021–22 Annual Goals (Decision 30) | 8 |
| B.* | 2021–22 Worldwide Comprehensive Fundraising Goal (Decision 36) | |
| C. | CSR India Grants (Decision 39) | 9 |

**Filed only with the official copy of these minutes.*

MINUTES
of the
October 2020
Rotary Foundation Board of Trustees Meetings

The Rotary Foundation Board of Trustees met on
20 October 2020 via video conference

Present were: Chair K.R. Ravindran, Vice Chair Michael F. Webb, Chair-elect John F. Germ, other Trustees Jorge Aufranc, Brenda M. Cressey, Per Høyen, Hsiu Ming Lin, Geeta K. Manek, Aziz Memon, Barry Rassin, Ian H.S. Riseley, Gulam A. Vahanvaty, Sangkoo Yun, and General Secretary John Hewko. Akira Miki attended as Special Advisor from Japan. President Holger Knaack attended as observer and Director Floyd Lancia attended as Board liaison. Patricia Kuhn attended as Rotaract Representative. Hipolito S. Ferreira was unable to attend this meeting.

Andrew McDonald served as secretary of the meeting with assistance from Matt Hohmann. Other staff present were David Alexander, Jim Barnes, Victor Barnes, Michele Berg, Julie Burke, Meredith Burlew, Faiz Hanif, Eric Jones, Abby McNear, Carol Pandak, Steven Routburg, Eric Schmelling, Tom Thorfinnson, Doris Xie, and Nora Zei. Nobuko Andrews and Eiko Terao served as staff interpreters.

* * * * *

27. Approval of the June and July 2020 Meeting Minutes

Statement: The general secretary distributed the June and July 2020 Trustees meeting minutes to each trustee.

DECISION: The Trustees approve their June and July 2020 meeting minutes and request the chairman to sign the official copy of those minutes.

28. 2021–22 Trustees Meeting Dates

Statement: Rotary Foundation Code of Policies section 22.010.1. provides that the annual Trustees meeting shall be held in October. The Rotary Foundation Bylaws section 4.2 provides that the Trustee chair shall designate all other Trustee meetings.

DECISION: The Trustees

1. agree that, in addition to virtual meetings to be held as necessary and at the discretion of the chair, they shall meet during 2021–22 as follows:
 - 17 June 2021, Taipei, Taiwan (spouses included)
 - 19–21 October 2021, Evanston, IL, USA (trustees only)
 - 22 October 2021, Evanston, IL, USA – Joint meeting with RI Board
 - 14–16 January 2022, Orlando, FL, USA (incoming trustees and spouses included)
 - 14–16 March 2022, virtual meeting (incoming trustees included)
 - 2 June 2022, Houston, TX USA (incoming trustees and spouses included)
2. authorizes the 2021–22 Trustee chair to adjust the above dates and sites if circumstances require.

29. Communications from the Board

Statement: At its September 2020 meeting, the Board took several decisions of interest to the Trustees. The Board requested the Trustees seek Strategic Planning Committee review of the Foundation's committee structure to ensure alignment with the Board's plans for structural changes to its committees. The Trustees discussed ways to ensure the Strategic Planning Committee's recommendations did not conflict with the Trustees' priorities and goals. At its September meeting, the Board further agreed to remove the past governor qualification from all regional leader positions and requested the Trustees to take the same action with regard to the Foundation's regional leader positions to ensure continuity among the regional leader teams.

DECISION: The Trustees

1. note the following decision from the September 2020 Board meeting:

22. Communications from the Trustees
25. Operations Review Committee Report: Partner Funded Travel
26. Operations Review Committee Report: Reinstatement of Past Officer Status
28. Operations Review Committee Report: Diversity in Leadership
30. Strategic Planning Committee Report
32. Election of Foundation Trustees
43. 2021 International Assembly Contingency Plans;

2. defer consideration on whether to remove the past governor qualification from all Foundation regional leader positions until its November 2020 meeting;
3. request the Strategic Planning Committee to review the Rotary Foundation's committee structure and to recommend changes that will align the Foundation's committee structure with the structural changes the RI Board is making to its committees, for report at the June 2021 Trustees meeting;
4. request their chair to appoint a group of Trustees to consult with the Strategic Planning Committee on its recommended changes to the Foundation's committee structure.

30. 2021–22 Annual Goals

Statement: The Rotary Foundation Code of Policies provides that the annual Foundation goals be approved by the Trustees in the year preceding the year that the goals are to be in place. President-elect Mehta and Trustee Chair-elect Germ presented a set of joint goals that align with the RI Strategic Plan and the Trustees' priorities.

DECISION: The Trustees adopt the 2021–22 annual goals for Rotary International and the Rotary Foundation, as shown in Appendix A.

31. Strategic Planning Committee Report

Statement: The Strategic Planning Committee met virtually on 19–20 August 2020 and discussed strategic priorities, the triennial strategic plan survey and customer satisfaction survey results, an update on action plan communications efforts, an overview of diversity, equity, and inclusion efforts at Rotary, an update on the Foundation's World Fund challenges, and an update on committee restructuring, among other topics.

DECISION: The Trustees thank the Strategic Planning Committee for its report.

32. Rotary Foundation Australia (PBI) Limited Draft Constitution

Statement: In decision 95, April 2020, the Trustees approved the draft constitution of Rotary Foundation Australia (PBI) Limited and execution of its incorporation application and further appointed Trustee Ian Riseley as the Foundation's proxy to approve any further amendments necessary to obtain incorporation. Trustee Riseley reported on the revised constitution to the Trustees, which included a revised business plan and the original proposal for the governing structure.

DECISION: The Trustees receive the report on the status of Rotary Foundation Australia (PBI) Limited.

33. Possible Associate Foundation in Korea

Statement: In response to changes in Korea's tax laws, the Trustees agreed to explore the establishment of a new associate foundation in Korea that would provide tax benefits for Korean donors to The Rotary Foundation and in decision 121, June 2020, authorized their Executive Committee to act on their behalf to approve the establishment of an associate foundation in Korea. Meeting in September 2020, the Executive Committee agreed to establish a legal entity in Korea—Rotary Foundation Korea—to support the charitable programs of The Rotary Foundation. The general secretary reported on the status of this endeavor, including the challenges of satisfying both local and Rotary Foundation requirements and the approval status of the foundation application from the city of Seoul.

DECISION: The Trustees

1. affirm their Executive Committee's decision concerning the establishment of Rotary Foundation Korea, a new associate foundation in Korea;
2. approve as executives of Rotary Foundation Korea, each to serve three-year terms: Trustee Sangkoo Yun, chair; past Trustee Chair Dong Kurn Lee, past Trustee Young Suk Yoon, and Past District Governors Chun Wook Hyun and Ho Taek Kim, directors; and Past District Governor Hyo Soon Yim, auditor;

3. authorize their Executive Committee to continue to act on their behalf with respect to the establishment and operations of Rotary Foundation Korea.

34. Proposed 2021–22 TRF Committee Structure

Statement: Rotary Foundation Code of Policies section 1.090.1. requests the chair-elect to submit a proposed committee structure for the following year to the Trustees for review.

DECISION: The Trustees thank chair-elect Germ for the review of his proposed Rotary Foundation committee structure and joint RI and Foundation committee structure in 2021–22.

35. District Rotary Foundation Committee Chair Removal

Statement: Trustee Cressey recommended an amendment to Trustees policy regarding the removal of a district Rotary Foundation committee chair to help ensure credibility in the removal process.

DECISION: The Trustees amend the Rotary Foundation Code of Policies regarding the authority to remove a district Rotary Foundation committee chair as follows:

25.010.6. Authority to Remove District Rotary Foundation Committee Chair

If the assigned Trustee, governor, governor-elect, and governor-nominee all agree, the district Rotary Foundation committee chair may be removed for cause when there are significant issues that cannot be resolved.

36. Fund Development Committee Report

Statement: The Fund Development Committee met virtually on 15–16 October 2020 and discussed a report on the endowment/major gift advisers, a report from the World Fund Work Group regarding current pressures on the World Fund, a comprehensive 2021–22 fundraising goal recommendation, an annual update on the Donor Advised Fund, and updates on the Disaster Response Fund, donor engagement philanthropic communication, the Areas of Focus Major Gifts Initiative, the End Polio Now: Countdown to History campaign, donor relations stewardship, and corporate social responsibility in India, among other topics.

DECISION: The Trustees

1. thank the Fund Development Committee for its report;
2. endorse the 2021–22 worldwide comprehensive fundraising goal, as shown in Appendix B, filed only with the official copy of these minutes;
3. recognize the crucial role of the endowment/major gift advisers in raising major and planned gift support for The Rotary Foundation, with particular emphasis on building the endowment.

37. World Fund Workgroup Report

Statement: Chair Ravindran appointed a workgroup of five Trustees to review the circumstances contributing to the current pressures on the World Fund and to recommend solutions to address this problem. The workgroup made several recommendations to the Trustees.

DECISION: The Trustees agree with the recommendations of the World Fund Workgroup found in its report and request an update from the general secretary at their December 2020 meeting.

38. Grant Appeals

Statement: The Rotary Foundation Code of Policies authorizes the general secretary to approve all grant awards up to US\$100,000. Any appeals of the general secretary's action in this regard will be reviewed by the Trustees. The general secretary received three appeals to global grant applications that had been previously denied by the general secretary.

DECISION: The Trustees

1. agree to uphold the general secretary's decision to decline Global Grant 2012835 sponsored by District 3132 (India) and District 6060 (United States) to provide 249 schools with sanitary napkins and sanitary napkin incinerators in the amount of US\$23,222 from the World Fund (total project cost of \$49,672);
2. agree to uphold the general secretary's decision to decline Global Grant 1983554 sponsored by the Rotary Club of Chandigarh, India, (District 3080) and the Rotary Club of Fort Wayne, USA, (District 6540) to establish a health education center in Chandigarh, India, for K-12 students and teachers to learn about non-communicable diseases and

healthy habits, in the amount of \$100,000 from the World Fund (total project cost of \$250,000);

3. agree to uphold the general secretary's to deny the request for an additional 12 month deferral for Global Grant 1989684, a scholarship sponsored by the Rotary Club of Blythe, USA, (District 5340) and the Rotary Club of Voorburg Vliet, Netherlands, (District 1600), in the amount of \$77,250 (\$30,750 from the World Fund) to Mr. Mohammad Bilal Sharifi to pursue a Master's in Water Cooperation and Diplomacy through participation in the Joint Program for Water Cooperation and Diplomacy at University for Peace in Costa Rica, IHE Delft, the Netherlands, and Oregon State University, USA.

39. CSR Proposed New Grant Type

Statement: In decision 98, April 2020, the Trustees agreed to discontinue the Corporate Social Responsibility (CSR) in India pilot, effective 30 June 2020 and requested the general secretary to explore the creation of a new grant type to accommodate CSR contributions in India where CSR giving by corporations is mandated by law. The general secretary, in cooperation with Rotary senior leaders in India, presented a CSR grant model overview for the Trustees' consideration.

DECISION: The Trustees

1. thank the CSR Working Group and the general secretary for their work on developing a grant model for corporate social responsibility contributions;
2. adopt the model for CSR-funded activities in India, as shown in Appendix C, beginning 1 July 2021;
3. discontinue accepting CSR contributions to be used through the CSR pilot global grant program, as of 31 March 2021 and further discontinue accepting CSR pilot global grant applications using these funds, as of 30 June 2021.

DECISIONS 40–45

International PolioPlus Committee Report Virtual Meeting 16 October 2020

40. IPPC Committee Report

Statement: The International PolioPlus Committee discussed current global polio eradication efforts, the status of priority countries for Polio grants, considered

several grant requests, and reviewed reports on international advocacy activities, the Polio Eradication Advocacy Task Force for the United States, the End Polio Now: Countdown to History campaign, PolioPlus communications and finance, PolioPlus partners, the 2020–21 PolioPlus Service Awards for a Polio-free World, and the PolioPlus action plan for 2019–2023, among other topics.

DECISION: The Trustees thank the IPPC for its report.

41. PolioPlus Grants: Combined World Health Organization African Region (WHO/AFRO) and UNICEF Grant Request

Statement: The World Health Organization African regional office (WHO/AFRO) and UNICEF requested grants for surveillance support in the African region, technical assistance in Nigeria, and social mobilization support in Nigeria.

DECISION: The Trustees

1. approve a PolioPlus grant in the amount of US\$6,132,134 to WHO for surveillance support in the African region, this grant to be released in accordance with Trustee policies;
2. approve a PolioPlus grant in the amount of \$501,738 to UNICEF for technical assistance in Nigeria, this grant to be released in accordance with Trustee policies;
3. approve a PolioPlus grant in the amount of \$2,424,131 to UNICEF for social mobilization support in Nigeria, this grant to be released in accordance with Trustee policies;
4. authorize the general secretary to execute agreement letters with UNICEF and WHO to convey the funds on a scheduled basis. UNICEF and WHO will apply the funds to appropriate projects under such controls and conditions as the agreement specifies;
5. note that these are one-year grants that must be fully expended by 31 December 2021, or one year after the transfer of funds to the grantee, whichever comes later;
6. note that these grants, if fully expended, will increase total PolioPlus grants as follows:

- African Region from:
\$229,054,930 to \$235,187,064;
- Nigeria from:
\$276,370,189 to \$279,296,058.

42. PolioPlus Grants: Combined World Health Organization Eastern Mediterranean Region (WHO/EMRO) and UNICEF Grant Request

Statement: The World Health Organization Eastern Mediterranean regional office (WHO/EMRO) and UNICEF requested grants for social mobilization and operational support in Afghanistan and Pakistan and surveillance support in the Eastern Mediterranean region.

DECISION: The Trustees

1. approve a PolioPlus grant in the amount of US\$6,319,688 to UNICEF for social mobilization support in the following countries:

- Afghanistan: \$3,109,688
- Pakistan: \$3,210,000

this grant to be released in accordance with Trustee policies;

2. approve a PolioPlus grant in the amount of \$10,723,724 to WHO for operational support in the following countries:

- Afghanistan: \$4,370,950
- Pakistan: \$6,352,774

this grant to be released in accordance with Trustee policies;

3. approve a PolioPlus grant in the amount of \$1,684,314 to WHO for surveillance support in the Eastern Mediterranean Region, this grant to be released in accordance with Trustee policies;
4. approve a PolioPlus grant in the amount of \$6,697,408 to UNICEF for operational support in Pakistan, this grant to be released in accordance with Trustee policies;
5. authorize the general secretary to execute agreement letters with WHO and UNICEF to convey the funds on a scheduled basis. WHO and UNICEF will apply the funds to appropriate

projects under such controls and conditions as the agreement specifies;

6. note that these are one-year grants that must be fully expended by 31 December 2021, or one year after the transfer of funds to the grantee, whichever comes later;

7. note that these grants, if fully expended, will increase total PolioPlus grants as follows:

- Eastern Mediterranean Region from:
\$66,719,635 to \$68,403,949;
- Afghanistan from:
\$191,182,282 to \$198,662,920;
- Pakistan from:
\$261,409,436 to \$277,669,618.

43. PolioPlus Grants: UNICEF Polio Outbreak Response Grant Request

Statement: UNICEF requested a grant for social mobilization support for polio outbreak response activities.

DECISION: The Trustees

1. approve a PolioPlus grant in the amount of US\$1,535,648 to UNICEF to support social mobilization for outbreak response activities;
2. authorize the general secretary to execute an agreement letter with UNICEF. UNICEF will apply the funds to the appropriate project under such controls and conditions as the agreement specifies;
3. note that this is a one-year grant that must be fully expended by 31 December 2021;
4. note that this grant, if fully expended, will bring the total PolioPlus grants to UNICEF/Outbreak to \$7,461,068.

44. PolioPlus Grants: World Health Organization mOPV2 Stockpile Grant Request

Statement: The World Health Organization requested a grant for the replenishment of the mOPV2 vaccine stockpile.

DECISION: The Trustees

1. approve a PolioPlus grant in the amount of US\$12,360,000 to WHO for the replenishment of the mOPV2 stockpile;
2. authorize the general secretary to execute an agreement letter with WHO. WHO will apply the funds to the appropriate project under such controls and conditions as the agreement specifies;
3. note that this is a one-year grant that must be fully expended by 31 December 2021;
4. note that this grant, if fully expended, will bring the total PolioPlus grants to WHO/mOPV2 vaccine stockpile to \$36,742,523.

45. PolioPlus Grants: World Health Organization Polio Research Committee Grant Request

Statement: The World Health Organization Polio Research Committee requested a grant for operational support of the Polio Research Committee, and a grant to support the implementation of polio eradication research activities in Pakistan.

DECISION: The Trustees

1. approve a PolioPlus grant of up to US\$1,469,431 for the period of 2021–22 for the operational support of the Polio Research Committee;
2. approve a PolioPlus grant of up to \$151,784 to WHO for the implementation of polio eradication research activities in Pakistan as proposed by the Polio Research Committee;
3. authorize the general secretary to execute an agreement letter with WHO to convey the funds on a scheduled basis. WHO will apply the funds to appropriate projects under such controls and conditions as the agreement specifies;
4. note that this is a two-year grant that must be fully expended by 31 December 2022;
5. note that this grant, if fully expended, will bring the total PolioPlus grants to WHO/Research to \$36,505,248.

* * * * *

46. Stewardship Committee Report: Allegations

Statement: To facilitate the work of the Stewardship Committee, and in accordance with the Rotary Foundation Code of Policies, the Trustees receive semi-annual updates on stewardship allegations, investigations, and litigation.

DECISION: The Trustees

1. reaffirm their decision to suspend Dr. Kibe until 30 June 2022, and note that the Trustees will request the Board to terminate the membership of RC Akola Midtown if Dr. Kibe remains a member as of 15 November 2020.
2. thank Past District Governors Bommireddy and Mitra for the status report on District 3262 (India) and extends their term as special advisors until 31 October 2021;
3. amend the suspension of District 3262 to allow club participation in grants on a probationary basis, limited to one open grant at a time, until 30 June 2021 (with the exception of the Rotary Club of Bhubaneswar Metro) and maintain the suspension on district-sponsored grants until all audit requirements are completed;
4. suspend District 7255 (USA), including all member clubs, until the completion of a forensic audit of District Grants 1965955 and 2089140 and further appoint Mary Beth Growney Selene as special advisor to assist the district in its enhancement of grant management and review of Foundation activities for report to the January Trustee meeting;
5. thank the Rotary Club of Kinshasa Kingabwa (District 9150), for the prompt termination of Celestin Tangamo for failure to comply with TRF stewardship policies and request the RI Board to confirm that he is ineligible to rejoin a Rotary club and further suspend Rotarians Bernadette Nkoy Mafuta and Martin Balikwisha from participation in Rotary grants until 30 October 2025.

47. Report on TRF Cadre of Technical Advisers

Statement: Rotary Foundation Code of Policies section 34.030.1. requires the general secretary to provide an annual report on the activities of the Rotary Foundation Cadre of Technical Advisers. The general secretary reported on the Cadre's efforts to support Rotary Grants

during 2019–20 and noted that the Cadre completed 178 assignments—including 136 site visits, with 11 virtual site visits, and 42 desk reviews—and evaluated Foundation grants valued at over US\$28.9 million in total project funding. The Cadre also reported on planned activity for the 2020–21 Rotary year, including continuing to expand available training options, continuing to support Foundation grants and special initiatives, and training in conjunction with the Taipei and Houston conventions. The general secretary also reported on the Cadre’s long-term plan, enhanced and expanded learning opportunities for Cadre volunteers, proposed changes to the Cadre membership structure, and recruitment efforts for the Cadre.

Andrew McDonald
Secretary of the Meeting

ATTEST:

John Hewko
General Secretary, RI

DECISION: The Trustees

1. receive the report on the activities of The Rotary Foundation Cadre of Technical Advisers;
2. amend the Rotary Foundation Code of Policies regarding technical coordinators as follows:

34.030.6. Technical Coordinators

Three technical coordinators will be appointed for

1. each of the Trustee-approved areas of focus
2. financial auditing
- ~~3. the grant planning resource team.~~

48. Rotary Foundation Financial Review

Statement: To ensure that the Trustees are fully aware of the status of TRF finances before they consider Trustee items with potential financial impact, the chair of the Rotary Foundation Finance Committee reviews the current status of Foundation finances, including current and future revenues and expenses, with the Trustees at the outset of each meeting.

DECISION: The Trustees thank Trustee Riseley for his review of Rotary Foundation finances.

Adjournment

The foregoing is a true record of the proceedings at the 20 October 2020 Trustees meeting.

K. R. Ravindran, Chair
The Rotary Foundation

APPENDIX A

2021–22 ANNUAL GOALS FOR ROTARY INTERNATIONAL AND THE ROTARY FOUNDATION (Decision 30)

Together, we see a world where people unite and take action and create lasting change—across the world, in our communities, and in ourselves.

GOALS FOR PRIORITY 1 – INCREASE OUR IMPACT

1. Eradicate polio and highlight Rotary’s role.
2. Increase contributions to the Annual Fund and PolioPlus while building the Endowment Fund to \$2.025 billion by 2025.
3. Improve and effectively communicate the measurable impact of:
 - a. Service projects by clubs;
 - b. District grants, global grants, programs of scale, PolioPlus and the Rotary Peace Centers.
4. Build new partnerships, including opportunities with government agencies, to enhance the global foot print of humanitarian projects.
5. Focus our program efforts to increase our impact.

GOALS FOR PRIORITY 2 – EXPAND OUR REACH

6. Grow Rotary membership to 1.3 million by:
 - a. Emphasizing “Each One, Bring One” as the call to action for attracting new and more diverse members into our existing clubs;
 - b. Increasing and diversifying participant base by starting new and innovative clubs and participant engagement channels.
 - c. Increasing the coordination and accountability of the directors, regional leaders and district membership chairs.
7. Strengthen Rotary’s brand and image including increased focus on social media.

GOALS FOR PRIORITY 3 – ENHANCE PARTICIPANT ENGAGEMENT

8. Enhance engagement with an emphasis on leveraging technology among Interact, Rotaract and Rotary club members and other Rotary participants.
9. Increase collaboration between all participants, in particular between Rotary clubs and Rotaract clubs.
10. Use our core values as a focus for engagement.
11. Enhance engagement through business networking opportunities amongst Rotary participants.

GOALS FOR PRIORITY 4 – INCREASE OUR ABILITY TO ADAPT

12. Support and encourage the use of virtual connectivity to optimize in-person meetings, trainings, fundraising and service projects.
13. Review our volunteer leadership structure and improve responsibility and accountability.
14. Support regionalization of governance and service delivery.

APPENDIX C

CSR INDIA GRANTS (Decision 39)

Creation of a grant type, namely, “CSR India Grants” for implementation of grants funded by Corporate Social Responsibility funds received from corporations.

Section A: CSR Funding scenario:

- Minimum CSR contribution is proposed to be US\$21,000, including 5% additional contribution to offset administrative expenses.
- Up to a maximum of 5% added to the gift will be kept by the Foundation as an administrative cost. CSR amount levels to charge administrative cost varying from a minimum of 3% to a maximum of 5% will be as follows:
 - 5% assessment fee of CSR gifts of \$21,000 – \$74,999
 - 4% assessment fee of CSR gifts of \$75,000 – \$149,999
 - 3% assessment fee of CSR gifts of \$150,000 or more
- Sponsors may add cash contributions along with 5% additional contribution to offset administrative expenses if sent to RF(I).
- Districts may allocate portions of their district grant to augment specific CSR India Grants. Districts would note the specific project on their district grant report.
- The Foundation will not provide matching funds from the World Fund.
- CSR payments may be made by the corporation after approval of the CSR India Grants application.

Section B: Highlights of CSR India Grants

- CSR India Grants will follow TRF district grant eligibility criteria.
- If required by the corporation, sponsors will conduct a community assessment.
- Clubs will be limited to no more than five open CSR India Grants at a time.
- Applications will be submitted online, using non-SmartSimple software.

- All TRF policies of audit and stewardship as applicable to district grants will be applicable.
- Grant Reporting – Clubs and districts will submit the project reports for activities taking place through 31 March by 31 May of that Rotary year. The South Asia office CSR team will report back to the corporations based on the reports received from the implementing club or district.

Section C: CSR Funds Processing

- Recognition to corporation or corporate owner as per standard TRF donor recognition policy.

INDEX

All references are to decision numbers unless otherwise noted

-A-

Annual goals, 2021–22, 30 (App. A)

-B-

Board, communications from the RI, 29

-C-

Chair removal, district Rotary Foundation committee, 35
Committee report
fund development, 36 (App. B*)
international polioplus, 40–45
stewardship, 46
strategic planning, 31
TRF cadre of technical advisers, 47
Committee structure, 2021–22
proposed TRF, 34
Communications from the RI Board, 29
CSR proposed new grant type, 39 (App. C)

-D-

District Rotary Foundation
committee chair removal, 35
Draft constitution, Rotary Foundation Australia (PBI) limited, 32

-F-

Financial review, Rotary Foundation, 48
Fund development committee report, 36 (App. B*)

-G-

Grant appeals, 38
Grant type, CSR proposed new, 39 (App. C)

-I-

IPPC committee report, 40

-K-

Korea, possible associate foundation in, 33

-M-

Minutes of the June and July 2020 meeting, 27

-P-

Possible associate foundation in Korea, 33

-R-

Report on TRF cadre of technical advisers, 47
Rotary Foundation Australia (PBI) limited draft constitution, 32
Rotary Foundation financial review, 48

-S-

Stewardship committee report, 46
Strategic planning committee report, 31

-T-

TRF committee structure, proposed, 34
Trustee meeting dates, 2021–22, 28

-U-

UNICEF polio outbreak response grant request, 43

-W-

World fund workgroup report, 37
WHO African Region, PolioPlus grant, 41
WHO Mediterranean region, PolioPlus grant, 42
WHO mOPV2 stockpile grant request, 44
WHO polio research committee grant request, 45

** Filed only with the official copy of these minutes*