



MINUTES
of the
OCTOBER AND NOVEMBER 2021
ROTARY FOUNDATION
BOARD OF TRUSTEES MEETING

ROTARY FOUNDATION TRUSTEES
2021–22

CHAIR

John F. Germ

Chattanooga, TN, USA (Rotary Club of Chattanooga)

VICE CHAIR

Sangkoo Yun

Jongro-Gu, Republic of Korea
(Rotary Club of Sae Hanyang)

CHAIR-ELECT

Ian H. S. Riseley

Black Rock, Victoria, Australia
(Rotary Club of Sandringham)

GENERAL SECRETARY

John Hewko

Evanston, IL, USA (Rotary Club of Kyiv, Ukraine)

OTHER TRUSTEES

Jorge Aufranc

Guatemala City, Guatemala
(Rotary Club of Guatemala Sur)

Marcelo Demétrio Haick

São Paulo, Brazil
(Rotary Club of Santos-Praia)

Per Høyen

Gelsted, Denmark (Rotary Club of Aarup)

Hsiu-Ming Lin

Taipei, Taiwan
(Rotary Club of Taipei Tungteh)

Larry A. Lunsford

Overland Park, KS, USA
(Rotary Club of Kansas City-Plaza)

Mark Daniel Maloney

Decatur, AL, USA
(Rotary Club of Decatur)

Geeta Manek

Nairobi, Kenya (Rotary Club of Muthaiga)

Aziz Memon

Karachi, Pakistan (Rotary Club of Karachi)

Akira Miki

Himeji Hyogo, Japan (Rotary Club of Himeji)

Barry Rassin

Nassau, Bahamas (Rotary Club of Nassau)

Dean Rohrs

British Columbia, Canada
(Rotary Club of Langley Central)

Gulam A. Vahanvaty

Mumbai, Mah., India (Rotary Club of Bombay)

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** filed only with the official copy of these minutes*

MINUTES
of the
October and November 2021
Rotary Foundation Board of Trustees Meetings

The Rotary Foundation Board of Trustees met virtually on 20–21 October and 10 November 2021.

Present were: Chair John F. Germ, Vice Chair Sangkoo Yun, Chair-elect Ian H.S. Riseley, other Trustees Jorge Aufranc, Marcelo Haick, Per Høyen, Hsiu Ming Lin, Larry A. Lunsford, Mark Daniel Maloney, Geeta K. Manek, Aziz Memon, Akira Miki, Barry Rassin, Dean Rohrs, Gulam A. Vahanvaty, and General Secretary John Hewko. Director Mahesh Kotbagi attended as Board liaison.

Andrew McDonald served as secretary of the meeting with assistance from Matt Hohmann. Other staff present were David Alexander, Jim Barnes, Victor Barnes, Michele Berg, Julie Burke, Meredith Burlew, Jill Gunter, Paul Haisman, Eric Jones, Brian King, Carol Pandak, Christian Pepera, Steven Routburg, Eric Schmelling, Tom Thorfinnson, Doris Xie, and Nora Zei. Nobuko Andrews and Eiko Terao served as staff interpreters.

* * * * *

Note: decision 30 was the only decision the Trustees took at the November meeting.

12. Approval of the June and August 2021 Meeting Minutes

Statement: The general secretary distributed the June and August 2021 Trustees meeting minutes to each trustee.

DECISION: The Trustees approve their June and August 2021 meeting minutes and request the chairman to sign the official copy of those minutes.

13. Ratification of Decisions Taken on Behalf of the Trustees

Statement: Rotary Foundation Bylaws section 5.10 states that any officer acting on behalf of the Trustees shall report such action to the Trustees at their next scheduled meeting.

DECISION: The Trustees ratify the decisions taken on their behalf by those authorized to do so between 1 June and 9 September 2021, as shown in Appendix A, filed only with the official copy of these minutes.

14. General Secretary's Report

Statement: The general secretary presented an update on the work at the Secretariat since the June 2021 Trustees meeting, including COVID-19 safety protocols established for One Rotary Center.

DECISION: The Trustees receive the general secretary's report on the activities at the Secretariat since the June 2021 Trustees meeting.

15. Updates to The Rotary Foundation Code of Policies

Statement: Rotary Foundation Code of Policies section 22.010.7. requests the general secretary, at the conclusion of each Trustees meeting, to review the decisions taken at that meeting and to prepare a report listing the decisions that might be added to the Rotary Foundation Code of Policies. The general secretary also recommends amendments to the Code to reflect current practices, language, or other factors.

DECISION: The Trustees amend the Rotary Foundation Code of Policies as shown in Appendix B, filed only with the official copy of these minutes.

16. Election of 2022–23 Officers

Statement: Rotary Foundation Bylaws section 5.2 provides that the Trustee chair-elect and vice chair shall be annually elected by the Trustees for a one-year term.

DECISION: The Trustees

1. elect Trustee Barry Rassin as their chair-elect to serve during 2022–23 as an officer of The Rotary

Foundation of Rotary International, an Illinois not-for-profit corporation;

2. elect Trustee Larry Lunsford as their vice-chair to serve during 2022–23 as an officer of The Rotary Foundation of Rotary International, an Illinois not-for-profit corporation.

17. 2022–23 Trustee Meeting Dates

Statement: Rotary Foundation Code of Policies section 22.010.1. provides that the annual Trustees meeting shall be held in October. The Rotary Foundation Bylaws section 4.2 provides that the Trustee chair shall designate all other Trustee meetings. Chair-elect Riseley presented a 2022–23 meeting schedule for the Trustees to review.

DECISION: The Trustees

1. agree that, in addition to virtual meetings to be held as necessary and at the discretion of the chair, they shall meet during 2022–23 as follows:
 - 9 June 2022, Houston, TX USA (incoming trustees and spouses included)
 - 11–13 October 2022, Evanston, IL, USA (trustees only)
 - 14 October 2022, Evanston, IL, USA – joint meeting with RI Board
 - 7–8 January 2023, Orlando, FL, USA (incoming trustees and spouses included)
 - 12 January 2023, Orlando, FL, USA – Joint meeting with RI Board
 - 3–5 April 2023, Evanston, IL, USA (trustees and incoming trustees only)
 - 1 June 2023, Melbourne, Australia (trustees, incoming trustees, and spouses)
2. authorizes the 2022–23 chairman to adjust the above dates and sites if circumstances require.

18. Communications from the Board

Statement: Board liaison to the Trustees, Mahesh Kotbagi, reported that at its August 2021 meetings, the Board took several decisions of interest to the Trustees.

DECISION: The Trustees note the following decisions from the August 2021 Board meeting:

14. 2022 International Assembly
15. RI Travel Policy
16. COVID-19 Travel Policy
18. Communications from the Trustees
21. Report of the Council of Past Presidents

19. Proposed 2022–23 TRF Committee Structure

Statement: Rotary Foundation Code of Policies section 23.090.1. requests the chair-elect to submit a proposed committee structure for the following year to the Trustees for review. Noting that the Strategic Planning Committee would be recommending changes to the RI and TRF committees structures (*see Decision 21 below*), Chair-elect Riseley, to ensure his proposed 2022–23 committee structure aligns with the structure that the Board and Trustees ultimately approve, requested deferring this item until the January 2022 Trustees meeting.

DECISION: The Trustees defer consideration of the proposed 2022–23 TRF committee structure until their January 2022 meeting.

20. Revision to TRF Mission Statement

Statement: Considering that Rotaract clubs now regarded as a distinct membership type with the authority to participate in Foundation grants, the general secretary suggested updating The Rotary Foundation’s mission statement to be inclusive of all Rotary members.

DECISION: The Trustees revise the mission statement of The Rotary Foundation as follows:

Our Mission: The Rotary Foundation helps ~~Rotarians~~ Rotary members to advance world understanding, goodwill, and peace by improving health, providing quality education, improving the environment, and alleviating poverty.

21. Strategic Planning Committee Report

Statement: The Strategic Planning Committee met virtually on 13 September 2021 to discuss the recommendations of its working groups addressing enhancements to the proposed new RI and TRF committees structure, including committee terms of reference, and for ensuring that these terms align with the Rotary’s Action Plan.

DECISION: The Trustees

1. thank the Strategic Planning Committee for its report;
2. recognize the critical importance of the Board and Trustees and their respective committees all working together to help ensure Rotary's continued success and to drive forward the Action Plan for both organizations;
3. recognize the need for all Foundation committees and joint committees with the RI Board to be aligned with the Action Plan;
4. contingent upon the Board adopting the proposed new RI committee structure at its November 2021 meeting:
 - a. adopt the proposed new TRF committee structure as shown in Appendix C;
 - b. agrees to form a joint working group of two directors and two trustees, appointed by the president and chair, to develop the terms of reference for each of the committees shown in point 4a above, for review by the Trustees and Board at their January 2022 meetings.
2. recognize the critical importance of continuing to engage Rotary members in efforts to address the COVID-19 pandemic;
3. adopt the proposed Position Statement on COVID-19 as shown in Appendix D (contingent upon the Board adopting the same), and request the general secretary to convey the Position Statement to Rotary and Rotaract clubs as appropriate;
4. delegate to the Trustees Executive Committee the authority to allocate up to US\$100,000 from the World Fund to be used as a possible match of the proposed donation from GAVI in support of Rotarian COVID-19 prevention activities within mutually agreed countries;
5. request the Board to:
 - a. adopt the proposed Position Statement on COVID-19 as noted in point 2 above;
 - b. consider designating a COVID-19 frontline healthcare workers' recognition week in appreciation of the care and lifesaving work they have done throughout this pandemic;
 - c. encourage all Rotary and Rotaract clubs to plan events or other efforts to promote this week of recognition.

Note: The Board, in its decision 41, November 2021, approved the new committee structure as show in Appendix C of these minutes.

22. TRF COVID-19 Task Force Report

Statement: The COVID-19 Task Force met virtually in September and October 2021 and discussed its work in providing support to Rotary members to best respond to COVID-19 using five areas of action: 1) community education; 2) equitable vaccine distribution; 3) combating misinformation; 4) stopping the spread of COVID-19; and 5) encouraging the preparedness of local, state, and national governments to receive vaccine. The committee also discussed an official Rotary position statement on COVID-19, establishing a COVID-19 frontline healthcare workers' week, and a potential partnership with GAVI, the Vaccine Alliance.

DECISION: The Trustees

1. thank the COVID-19 Task Force for its report;

23. Fund Development Committee Report

Statement: The Fund Development Committee met virtually on 11–12 October 2021 and discussed the state of philanthropy in 2021, the 2020–21 Foundation fundraising results, the Fund Development Committee's goals, an update on building The Rotary Foundation's endowment, non-North American fundraising highlights, an update from the Areas of Focus Major Gifts Initiative, the 2022–23 comprehensive fundraising goal, and updates on PolioPlus fundraising, the Annual Fund, donor engagement communications, donor relations, and fundraising for the Makerere Rotary Peace Center, among other topics.

DECISION: The Trustees

1. thank the Fund Development Committee for its report;

2. endorse the proposed 2022–23 worldwide comprehensive fundraising goal as shown in Appendix E, filed only with the official copy of these minutes;
3. rename the Areas of Focus Major Gifts Initiative Committees to Areas of Focus Major Gift Advisers, effective 1 July 2022;
4. adopt the Areas of Focus Major Gift Advisers terms of reference, as shown in Appendix F;
5. request the Trustee chair to appoint current Areas of Focus Major Gift Initiative Committee members who are in good standing and with remaining terms past 30 June 2022, as Areas of Focus Major Gift Advisers for the remainder of their term, and further agree that the Trustee chair-elect shall appoint the Areas of Focus Major Gift Advisers going forward;
6. agree that the Areas of Focus Major Gift Advisers shall report to the Fund Development Committee;
7. requests the general secretary to review the current training plan for Areas of Focus Major Gift Advisers to more closely align with the Regional Leader training content and timeline;
8. requests an update on Area of Focus Major Gift Advisers fundraising and 2023 training at the March 2022 Trustees meeting.

DECISIONS 24–29

International PolioPlus Committee Report Virtual Meeting 14–15 October 2021

24. PolioPlus Grants: World Health Organization African Region (WHO/AFRO) Grant Request

Statement: The World Health Organization African regional office and UNICEF requested grants for technical assistance in Angola, Democratic Republic of the Congo, Ethiopia, and Nigeria.

DECISION: The Trustees

1. approve a PolioPlus grant in the amount of US\$8,282,702 to WHO for technical assistance for the following countries:

- Angola: \$1,391,000
- DR Congo: \$2,140,000
- Ethiopia: \$850,000
- Nigeria: \$3,901,702

this grant to be released in accordance with Trustee policies;

2. authorize the general secretary to execute an agreement letter with WHO to convey the funds on a scheduled basis. WHO will apply the funds to appropriate projects under such controls and conditions as the agreement specifies;
3. note that these are one-year grants that must be fully expended by 31 December 2022;
4. note that these grants, if fully expended, will increase total PolioPlus grants as follows:

- Angola from: \$14,592,974 to \$15,983,974;
- DR Congo from: \$91,955,669 to \$94,095,669;
- Ethiopia from: \$30,273,829 to \$31,123,829
- Nigeria from: \$282,552,421 to \$286,454,123.

25. PolioPlus Grants: Combined World Health Organization Eastern Mediterranean Region (WHO/EMRO) and UNICEF Grant Request

Statement: The World Health Organization Eastern Mediterranean regional office and UNICEF requested grants for social mobilization support in Pakistan.

DECISION: The Trustees

1. approve a PolioPlus grant in the amount of US\$11,074,500 to UNICEF for social mobilization support in Pakistan, this grant to be released in accordance with Trustee policies;
2. authorize the general secretary to execute an agreement letter with UNICEF to convey the funds on a scheduled basis. UNICEF will apply the funds to appropriate projects under such controls and conditions as the agreement specifies;
3. note that this is a one-year grant that must be fully expended by 31 December 2022;

4. note that this grant, if fully expended, will bring the total PolioPlus grants to Pakistan to \$318,852,432.

26. PolioPlus Grants: World Health Organization Core Grant Extension Request

Statement: The World Health Organization requested a core grant extension for a team of polio eradication technical experts.

DECISION: The Trustees

1. agree to provide funding for the period 1 July 2022 through 31 June 2023 for a team of polio eradication technical experts, four positions at the global level and one position each in two of WHO's six regions;
2. allocate US\$2,137,468 from the PolioPlus fund for this purpose, as indicated in the grant proposal;
3. authorize the general secretary to execute an agreement letter with WHO to convey the funds on a scheduled basis. WHO will apply the funds to appropriate projects under such controls and conditions as the agreement specifies;
4. note that this is a one-year grant, which must be fully expended by 31 August 2023;
5. note that this grant, if fully expended, will bring the total PolioPlus grants to WHO/CORE to \$48,177,198.

27. PolioPlus Grants: World Health Organization Polio Research Committee Grant Request

Statement: The World Health Organization Polio Research Committee requested a grant to support the implementation of polio eradication research activities in India and England.

DECISION: The Trustees

1. approve a PolioPlus grant in the amount of US\$531,830 to WHO for the implementation of polio eradication research activities in India and England, as proposed by the Polio Research Committee;
2. authorize the general secretary to execute an agreement letter with WHO to convey the funds on

a scheduled basis. WHO will apply the funds to appropriate projects under such controls and conditions as the agreement specifies;

3. note that this is a two-year grant that must be fully expended by 31 December 2023;
4. note that this grant, if fully expended, will bring the total PolioPlus grants to WHO/Research to \$38,004,773.

28. PolioPlus Grants: Combined World Health Organization and UNICEF Polio Outbreak Response Grant Request

Statement: The World Health Organization and UNICEF requested grants for social mobilization and operational support for outbreak response activities.

DECISION: The Trustees

1. approve a PolioPlus grant in the amount of US\$13,486,750 to UNICEF to support social mobilization for outbreak response activities;
2. approve a PolioPlus grant in the amount of \$13,486,750 to WHO to support operational support for outbreak response activities;
3. authorize the general secretary to execute agreement letters with UNICEF and WHO. UNICEF and WHO will apply the funds to the appropriate project under such controls and conditions as the agreement specifies;
4. note that these are one-year grants that must be fully expended by 31 December 2022;
5. note that these grants, if fully expended, will increase PolioPlus grants for outbreak response as follows:
 - UNICEF from:
\$11,112,174 to \$24,598,924;
 - WHO from:
\$9,576,525 to \$23,063,275.

29. PolioPlus Grants: PolioPlus Partners Report

Statement: PolioPlus Partners provides grants for direct Rotarian engagement in the polio-endemic and high-risk countries. These grants are primarily used for social

mobilization, surveillance, and to encourage Rotarian volunteer efforts on the ground. In decision 69, January 2020, the Trustees extended the PolioPlus Partners program through 2021–22 and allocated up to US\$2.5 million from the PolioPlus Fund for PolioPlus Partners grants in 2020–21 and 2021–22. The International PolioPlus Committee suggested that the Trustees extend funding for PolioPlus Partners grants through 2024 to align with the new strategic plan that anticipates the last cases of wild and circulating vaccine-derived polio by end 2023.

DECISION: The Trustees

1. agree to extend the PolioPlus Partners program through 2023–24;
2. agree to allocate up to US\$1.5 million from the PolioPlus Fund for PolioPlus Partners grants in fiscal years 2023 and 2024.

* * * * *

30. Rotary Peace Centers Committee Report

Statement: The Rotary Peace Centers Committee met virtually on 28 September 2021 and discussed Peace Major Gifts Initiative Committee activities, final review of proposed ballots for the 2022 Rotary Peace Fellowships, a review of the outcomes of surveys submitted by fellowship candidates regarding the application cycle, and updates to the Foundation Code of Policies regarding Rotary Peace Centers, among other topics. The Trustees considered this report at their November meeting.

DECISION: The Trustees

1. thank the Rotary Peace Centers Committee for its report;
2. receive the list of finalists awarded the 2022–23 Rotary Peace Fellowships, as shown in Appendix G, filed only with the official copy of these minutes;
3. amend Rotary Foundation Code of Policies sections
 - 35.050.1 regarding three-year time requirement between the completion of a candidate’s most recent academic degree and fellowship start date;

- 35.050.2 regarding an expanded district endorsement process;
- 35.050.3 regarding first and second preferences for eligible certificate candidates
- 25.020.5., 35.010.1, 35.040., 35.050.1., and 35.050.4 regarding other non-substantive changes as shown in Appendix H.

31. Grant Model Evaluation Update

Statement: The grant model evaluation seeks to improve The Rotary Foundation’s global grant program by examining which Rotary grants best engage Rotary members and also produce sustainable results aligned with the Foundation’s priorities. The general secretary provided an update on the latest (2020–24) grant model evaluation, including desired outcomes of the evaluation and specific evaluation questions aligned with Rotary’s Action Plan.

DECISION: The Trustees receive the general secretary’s update on the grant model evaluation.

32. Stewardship Committee Report: Allegations

Statement: To facilitate the work of the Stewardship Committee, and in accordance with The Rotary Foundation Code of Policies, the Trustees receive semi-annual updates on stewardship allegations, investigations, and litigation. The committee reviewed stewardship concerns in Districts 3000, 3012, 3231, 3250, 3262, (India) and 3272 (Pakistan). The committee also considered updates to grant documents that reference the conflict of interest policy for Rotary grant sponsors.

DECISION: The Trustees

1. suspend the Rotary Club of Theni Metro, India (District 3000) from participation in Rotary grants until 30 June 2023 and authorize the general secretary to recover from the club the interest earned from borrowers funded from Global Grant 1875701;
2. look with disappointment on former project committee members of Global Grant 1875701 who failed to cooperate with the Cadre audit and recommends that the RI Board terminate any Rotary club that admits them as members;

3. request the regional Rotary Foundation coordinator, in conjunction with the general secretary, to conduct stewardship training for District 3000 leadership and all member clubs by 30 June 2022;
4. request District 3000 to submit a stewardship plan to the general secretary by 31 December 2021;
5. agree to extend the terms of Special Advisers to District 3262 (India), PDG Surendra Bommireddy and PDG Debasish Mitra, until 30 June 2022;
6. receive the general secretary's report on Secretariat plans to revise grant documents and resources to clarify the interpretation of the Conflict of Interest Policy for Program Participants (Rotary Foundation Code of Policies section 30.040.).

33. Report on TRF Cadre of Technical Advisers

Statement: Rotary Foundation Code of Policies section 34.030.1. requires the general secretary to provide an annual report on the activities of the Foundation's Cadre of Technical Advisers. The general secretary reported on the Cadre's efforts to support Rotary Grants in 2020–21 and noted that the Cadre completed 156 assignments—including 139 virtual site visits and 17 desk reviews—and evaluated Foundation grants valued at over US\$26 million in total project funding. The Cadre also reported on planned activity for the 2021–22 Rotary year, including expanding the auditing and training resources available, continuing the implementation of the Cadre's long term plan, and continuing to support Foundation grants and special initiatives.

DECISION: The Trustees receive the report on the activities of The Rotary Foundation Cadre of Technical Advisers.

34. Rotary Foundation Financial Overview

Statement: To ensure that the Trustees are fully aware of the status of TRF finances before they consider Trustees items with potential financial impact, the chair of the Rotary Foundation Finance Committee reviews the current status of Foundation finances, including current and future revenues and expenses, with the Trustees at the outset of each meeting.

DECISION: The Trustees thank Trustee Riseley for his report on the current status of TRF finance.

35. TRF Finance Committee Report

Statement: The Finance Committee met virtually on 14 and 19 October 2021 and discussed the fiscal year 2021 overview and the fiscal year 2022 year-to-date overview, and updates on investment, the allocation work group, Project RENEW, enterprise projects, USAID grants, a funding model review, Foundation Finance Committee goals, the progress and projections for the endowment goal of US\$2.025 billion by 2025, and historical allocation expenses analysis, among other topics.

DECISION: The Trustees thank the Finance Committee for its report.

36. Audit Committee Report

Statement: The Audit Committee met virtually on 11–13 October 2021 and discussed recently completed audits, a review of RI and Foundation audited financial statements for 2020–21, and a summary of management action plans, among other topics. TRF's external auditor, Deloitte, presented their report to the Trustees at the time of the meeting.

DECISION: The Trustees

1. thank the Audit Committee for its report;
2. receive the auditor's independent report on The Rotary Foundation's 2020–21 financial statements as presented at this meeting;
3. request the general secretary to publish an annual report in accordance with the TRF Bylaws;
4. note the appointment of Deloitte to audit The Rotary Foundation's financial statements for fiscal year 2021–22.

37. Investment Committee Report

Statement: The Investment Committee met virtually on 19 August 2021 and discussed updates and investment performance, investment policy and asset allocation, and implementation activity and pipeline, among other topics.

DECISION: The Trustees thank the Investment Committee for its report.

Adjournment

The foregoing is a true record of the proceedings at the
October and November 2021 Trustees meetings.

John F. Germ, Chair
The Rotary Foundation

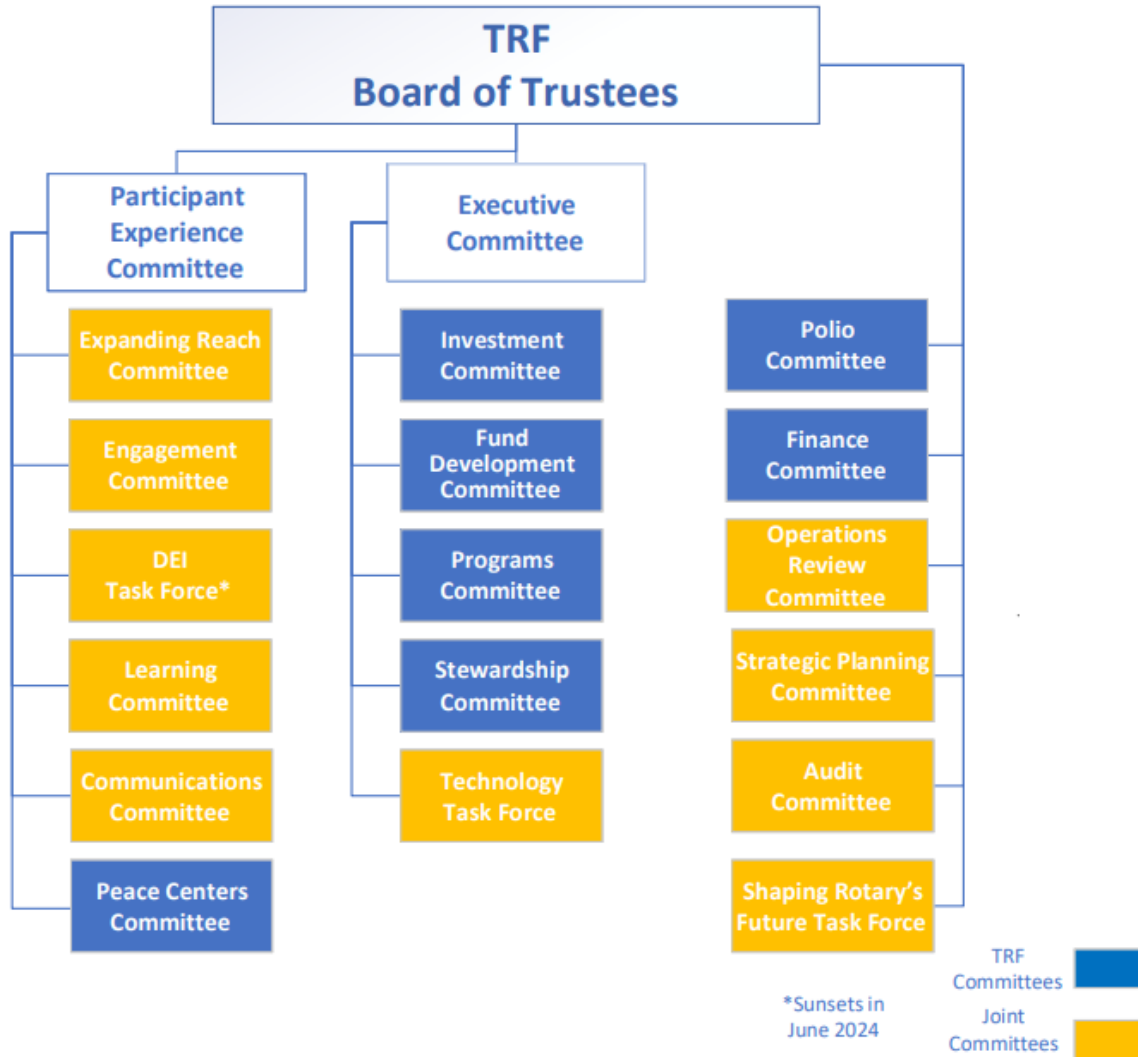
Andrew McDonald
Secretary of the Meeting

ATTEST:

John Hewko
General Secretary, RI

APPENDIX C

NEW TRF COMMITTEE STRUCTURE (Decision 21)



APPENDIX D

COVID-19 POSITION STATEMENT (Decision 22)

POSITION STATEMENT TO ALL DISTRICT
GOVERNORS AND CLUB PRESIDENTS,
From: Rotary International and The Rotary Foundation

We see the decision to vaccinate as a civic and humanitarian imperative. Rotary is not a political or religious organization, it is a service organization and this is the lens through which we are advising you of our position.

- 1) Global vaccination is the path to ending the pandemic and the emergence of new variants. Rotary endorses and strongly encourages vaccination for all individuals including our members who are currently able to be vaccinated against COVID-19. In areas where COVID-19 is surging, communities are facing extreme challenges, health systems are overwhelmed, and contentious rhetoric is dividing us. It is critical that the virus be contained so that the world may begin to heal. To that end, the purpose of this statement is to reinforce Rotary's position.
- 2) Misinformation has become an "infodemic" that hinders the fight against COVID-19. In line with our Four-Way Test, Rotary International and The Rotary Foundation are committed to providing our members with science-based information.
- 3) Rotary staff at One Rotary Center were required to be vaccinated by 10 October 2021, as a criterion for employment after that date. RI's employee vaccination rate stands at over 99 percent.
- 4) Globally, Rotary is actively engaged in assuring equity in vaccine access to all people. Our efforts have included advocacy with the G-20, and a proof-of-concept program with GAVI/COVAX to leverage our frontline experience with polio eradication to facilitate vaccine delivery in several low- and middle-income countries where Rotarians are active. While we know many clubs are already deeply involved in COVID-19 prevention, we are working on additional strategies to multiply our collective efforts. GAVI/COVAX is a partnership including WHO and UNICEF focused on global access and delivery of COVID-19 vaccines.
- 5) Those children for whom vaccines are not currently available are at significant risk. Until vaccines are available for all children, the vaccination of adults is the best way to protect children who cannot be vaccinated. Pediatric admissions for COVID-19 are rising precipitously in areas of low vaccination.
- 6) Rotary salutes health care workers everywhere as they continue to provide lifesaving services. Local recognition of these heroes by each of our clubs can help to encourage them to continue their important work. Rotary abhors any harassment and attacks on healthcare workers.
- 7) Rotary and Rotaract clubs are encouraged to
 - a. set good examples by being exemplary role models;
 - b. redouble their efforts to support COVID-19 treatment, prevention, and vaccination efforts.
- 8) Vaccines have proven to be one of the greatest advances of modern medicine. The World Health Organization estimates that vaccines save between 2 to 3 million children's lives each year, and the Global Polio Eradication Initiative estimates the polio vaccine has saved more than 19 million children from paralysis. Vaccines are safe, effective, and are responsible for eliminating or controlling many other vaccine-preventable diseases such as smallpox, measles, rubella, and Ebola. And now, there is the opportunity to end the COVID-19 pandemic through vaccines.
- 9) The eradication of polio remains a goal of the highest order for Rotary. We can apply the lessons we have learned in fighting polio to the efforts in responding to the COVID-19 pandemic.

APPENDIX F

AREAS OF FOCUS MAJOR GIFT ADVISERS TERMS OF REFERENCE (Decision 23)

Areas of focus gift advisers are unique, long-term fundraisers who work to identify, cultivate, and solicit Rotarians and others who may have an interest in supporting specific areas of focus. The areas of focus gift advisers emphasis is on raising endowment support through outright gifts and commitments of US\$25,000 to \$100,000 or more. Together with other Rotary volunteers and professional staff, areas of focus gift advisers are centered on a particular area of focus in which they have a passion. Areas of focus gift advisers nurture relationships with donors and prospects that lead to increased gift support for the areas of focus.

GIFT ADVISERS AND LEADERS

Between five to seven gift advisers, plus one leader, are appointed by the Trustee chair-elect to each area of focus for a three-year term. The Trustee chair-elect may lengthen or shorten the term based upon performance. It is highly encouraged to have a current or past endowment/major gift adviser within each area of focus, who has a proven track record for raising major gifts.

The areas of focus gift advisers assist with the identification, cultivation, solicitation, and stewardship of major gifts to the area of focus they have been appointed. They provide leadership and coordination of the effort and serve as a key volunteer resource for all major gift matters relating to raising major gift support for the areas of focus. Areas of focus gift advisers should be personally vested in the area of focus they are supporting through an outright gift or bequest.

Gift adviser leaders are ideally experienced fundraisers who have previously served as a gift adviser and/or have experience as an endowment/major gift adviser (E/MGA). Leaders take their responsibilities seriously, setting strategies and monitoring progress. Leaders help advisers to identify events and activities that cultivate new gifts and commitments specifically for an area of focus. Additionally, leaders serve as a member of the Areas of Focus Gift Advisers Oversight Team, which is led by a member from the Fund Development Committee. The Areas of Focus Gift Advisers Oversight Team reports to the Fund Development Committee and then to the Trustees.

FUNDRAISING RESPONSIBILITIES

Area of Focus-Specific Fundraising

- Collaborate with endowment/major gifts advisers (E/MGA), regional Rotary Foundation coordinators (RRFC) and district leadership, as well as Fund Development staff to identify, cultivate, solicit, and steward potential and current supporters for the areas of focus, with an emphasis on gifts of \$25,000 to \$100,000 or more.
- Participate in conversations on gifts to other areas of focus if that is the donor's primary interest.
- Assist in developing personalized cultivation and solicitation plans for prospective major gift donors each year as feasible.
- Work closely with the Foundation Trustees, the Areas of Focus Gift Advisers Oversight Team, E/MGAs, RRFCs and district leadership to host cultivation/solicitation/stewardship events for Foundation supporters and prospective supporters.
- Work with regional leadership to identify opportunities for non-Rotarian contributions.
- Strive to hold one cultivation event a year.

General Foundation Fundraising

- Lead by example through a major gift or Bequest Society commitment to the Foundation according to his/her own financial capacity.
- Reinforce the importance of The Rotary Foundation through presentations at district conferences and other Rotary activities.

TRAINING & EDUCATION ACTIVITIES

- Annual training meeting, either in-person or virtual.
- On-boarding Zoom calls as needed.
- Quarterly progress and review zoom calls.
- Additional calls as deemed necessary by the Area of Focus Gift Adviser Oversight Team.
- Provide quarterly written reports focusing on achievements and challenges which will be shared with the Trustee Chair.
- Present on ways to support the areas of focus at zone and district activities.
- Educate regional leaders about giving opportunities to the area of focus.

APPENDIX H

AMENDMENTS TO THE ROTARY FOUNDATION CODE OF POLICIES REGARDING THE ROTARY PEACE CENTERS

(Decision 22)

25.020.5. District Rotary Peace Fellowship Subcommittee Chair and District Rotary Peace Fellowship Subcommittee

[text omitted]

Duties and Responsibilities

The District Rotary Peace Fellowship Subcommittee chair shall:

- a) Complete all trainings related to this role.
- b) Serve as the main point of contact for Rotary Peace Fellowship candidates.
- c) Appoint the District Rotary Peace Fellowship Subcommittee. In appointing members of the District Rotary Peace Fellowship subcommittee, preference should be given to Rotarians who have experience with the Rotary Peace Fellowship and those who have professional expertise in the field of peace and development. To avoid the appearance of a conflict of interest, Rotary Peace Centers committee members and volunteer readers for the Rotary Peace Fellowship are not permitted to endorse candidates ~~or serve concurrently as a District Rotary Peace Fellowship Subcommittee Chair, or serve on a District Rotary Peace Fellowship Subcommittee~~ in the same application cycle in which they serve as a committee member or a volunteer reader.
- d) Serve as the liaison between the District Rotary Peace Fellowship Subcommittee and Rotary International.
- e) Recruit candidates by promoting the Rotary Peace Centers program and highly encouraging club involvement.
- f) Support candidates by providing suggestions to enhance application quality.
- g) Interview candidates and submit endorsement decisions to The Rotary Foundation. ~~to determine which candidates should be endorsed.~~
- h) ~~Submit endorsement decisions on behalf of the District Rotary Peace Fellowship Subcommittee for all of the district's candidates.~~

The District Rotary Peace Fellowship Subcommittee members shall:

- a) Complete all trainings related to this role.
- b) Recruit candidates by promoting the Rotary Peace Centers program and highly encouraging club involvement.
- c) Support candidates by providing suggestions to enhance application quality.
- d) Interview candidates and submit endorsement decisions to The Rotary Foundation. ~~to determine which candidates should be endorsed.~~
- e) Serve as a district expert and resource on all Rotary Peace Fellowships.
- f) Work with the district alumni chair to identify peace fellows and involve them in district alumni activities.

Article 35. Rotary Peace Centers

35.010. General Policies

[text omitted]

35.010.1. Core Concept

[text omitted]

- f) Included in the study period, Rotary Peace Fellows will participate in an annual seminar to present their research and discuss issues related to peace and development, ~~goodwill and world understanding~~ for report to the Rotary world, external audiences, and the international media. (November 2020 Trustees Mtg., Dec. 60)

35.040. Award Amount

The District Designated Fund ~~option cost~~ amount is based on the projected average cost of all awards at all universities. No financial ceiling or limit will be placed on the award, however, universities will be asked to provide tuition reductions or other in-kind contributions to reduce the overall costs. Funding provided to Rotary

Peace Fellows will be for a maximum of two years and limited to the following categories:

Transportation: Fellows will receive transportation between their home and study cities at the start and end of the fellowship. Because round-trip tickets are only valid for twelve months, Rotary Peace Fellows ~~will probably~~ may receive two one-way tickets.

Room and Board: Fellows will receive a monthly stipend for room and board based on the reasonable cost of student living in the study area. The committee recommends that additional funding in hardship cases be considered.

Applied Field Experience(AFE): Fellows will be asked to submit proposals for use of ~~summer~~ A FE funds. ~~For example, Fellows could~~ may propose a travel to a and research budget site or for an internship to carry out their AFE outside of their host country. All proposals must have the support of their academic adviser and be approved in advance by The Rotary Foundation. The Rotary Foundation will provide a lump sum to Rotary Peace Fellows with an approved budget. may not be able to fund the full proposal, but could provide support in appropriate areas.

Educational Expenses (Tuition and fees): Fellows will receive funding for registration, tuition for a normal course load as defined by the institution and other necessary educational expenses for up to two years. Limited conference funding is provided. ~~Courses with unusual costs, such as field trips, conferences, etc. will be considered on an individual basis.~~ Two years would be the absolute limit for funding. Fellows will be encouraged to return home after their second year of study. ~~Students in one year courses may need options for a second year since involvement by second year students serving as mentors to first year students and participating in seminars is an important part of the program. While funding for upgrades to Ph.D. programs will not be approved, a double masters completed within two years would be acceptable.~~

Miscellaneous: Fellows would receive a contingency fund to cover books and supplies, other contingencies, ambassadorial costs and unexpected expenses. No allowance would be given for dependents. In addition, thesis expenses are factored into the final cost assumptions. (*January 2015 Trustees Mtg., Dec. 67*)

35.050. Fellow Eligibility and Selection Process

[text omitted]

35.050.1. District Selection Committee

[text omitted]

Candidates must have at least three years ~~of relevant experience~~ between the completion of a ~~previous~~ their most recent academic degree program (i.e. undergraduate or graduate degree) and their intended start date for the fellowship. Candidates currently enrolled in an undergraduate or graduate program are not eligible to apply.

Additionally, a standardized three-year waiting period is required between Rotary Peace Fellowship programs ~~or and for~~ Global or District Grant Scholarship programs applying to the Rotary Peace Fellowship.

The district selection committee is responsible for informing clubs of the availability of the Rotary Peace Fellowship and referring candidates to potential sponsor clubs, as appropriate.

~~Districts will seek out and must interview all qualified candidates. (November 2020 Trustees Mtg., Dec. 60)~~

35.050.2. Rotary Peace Centers Selection Committee

Qualified candidates ~~endorsed by the district selection committee after~~ must complete a mandatory ~~district~~ interview with a trained endorser(s) who is either a member of a District Rotary Peace Fellowship Subcommittee, a member of a Rotary club or a Rotary Peace Fellow program alumnus. Endorsed candidates will ~~be move forward for consideration by a forwarded to Rotary International World Headquarters for consideration Rotary Peace Centers selection committee.~~ This TRF selection committee that is could be comprised of Rotarians, specialists in the field, representatives from the selected universities, or a mixture thereof.

[text omitted]

35.050.3. World-Competitive Selection Process Guidelines

[text omitted]

- e. In the case of the certificate applications, the university readers will evaluate first and second preference applications for all candidates eligible for selection to their center after receiving the scores of the Rotary readers. The university reader will evaluate all applications ~~on a rolling basis~~ using the university's own academic criteria, fit with center, and Rotary scores and comments. The center will submit its scores and comments to the general secretary and compile a list of its top 20 candidates per session. This list will be shared with the RPC Committee prior to the selection meeting. Members of the RPC Committee will evaluate these candidates and discuss during the selection meeting before a joint selection is made on the final candidates from each center.

[text omitted]

35.050.4. Applications from Non-Districted Clubs

~~Candidates from non-districted areas are eligible to submit applications for consideration directly to the Rotary Foundation and will be matched with an alternative pathway to endorsement through program alumni or an at large district. (November 2020 Trustees Mtg., Dec. 60)~~ Candidates from non-districted areas will be matched with a trained endorser from another district or the Rotary Peace Fellow alumni pool.

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